



**Eastern Lancaster County  
School District  
New Holland, Pennsylvania  
Lancaster County**

Financial Statements  
Year Ended June 30, 2021



1835 Market Street, 3rd Floor  
Philadelphia, PA 19103

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# EASTERN LANCASTER COUNTY SCHOOL DISTRICT

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EASTERN LANCASTER COUNTY SCHOOL DISTRICT

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## INDEPENDENT AUDITOR'S REPORT

**Board of School Directors  
Eastern Lancaster County School District  
New Holland, Pennsylvania**

We have audited the accompanying financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of Eastern Lancaster County School District, New Holland, Pennsylvania as of and for the year ended June 30, 2021, and the related notes to the financial statements, which collectively comprise Eastern Lancaster County School District's basic financial statements as listed in the table of contents.

### ***Management's Responsibility for the Financial Statements***

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

### ***Auditor's Responsibility***

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

### ***Opinions***

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of Eastern Lancaster County School District, New Holland, Pennsylvania as of June 30, 2021, and the respective changes in financial position, and, where applicable, cash flows thereof for the year then ended in accordance with accounting principles generally accepted in the United States of America.

## **Other Matters**

### **Change in Accounting Principle**

As described in Note 14 to the financial statements, the District adopted new accounting guidance, GASB Statement No. 84, "*Fiduciary Activities*". Our opinions are not modified with respect to that matter.

### **Report on Summarized Comparative Information**

We have previously audited Eastern Lancaster County School District's 2020 financial statements, and our report dated December 21, 2020, expressed unmodified audit opinions on those audited financial statements. In our opinion, the summarized comparative information presented herein as of and for the year ended June 30, 2020, is consistent, in all material respects, with the audited financial statements from which it has been derived.

### **Required Supplementary Information**

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis, the budgetary comparison schedule – General Fund, the schedules of the District's proportionate share of the net pension liability – PSERS and pension plan contributions – PSERS, schedule of changes in OPEB liability single employer plan and the schedules of the District's proportionate share of the net OPEB liability - PSERS and OPEB plan contributions – PSERS on pages 3 through 13 and 50 through 55 be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

### **Other Information**

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise Eastern Lancaster County School District's basic financial statements. The schedule of expenditures of federal awards and certain state grants is presented for purposes of additional analysis as required by Title 2 U.S. *Code of Federal Regulations* (CFR) Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards*, and is not a required part of the basic financial statements.

The schedule of expenditures of federal awards and certain state grants is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the schedule of expenditures of federal awards and certain state grants is fairly stated in all material respects in relation to the basic financial statements as a whole.

### **Other Reporting Required by Government Auditing Standards**

In accordance with *Government Auditing Standards*, we have also issued our report dated December 23, 2021, on our consideration of Eastern Lancaster County School District's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering Eastern Lancaster County School District's internal control over financial reporting and compliance.

**BBD, LLP**

**Philadelphia, Pennsylvania  
December 23, 2021**

# **EASTERN LANCASTER COUNTY SCHOOL DISTRICT**

## **MANAGEMENT'S DISCUSSION AND ANALYSIS – UNAUDITED**

**June 30, 2021**

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Management's discussion and analysis ("**MD&A**") of the financial performance of the Eastern Lancaster County School District (the "**District**") provides an overview of the District's financial performance for fiscal year ended June 30, 2021. Readers should also review the basic financial statements and related notes to enhance their understanding of the District's financial performance.

### **DISTRICT PROFILE**

The District consists of three elementary schools, a middle school, a senior high school and an online virtual academy consisting of approximately 2,769 students. The District covers 95 square miles 12 miles east of the City of Lancaster and is comprised of the Townships of Brecknock, Caernarvon, Earl and East Earl and the Boroughs of New Holland and Terre Hill. During 2020-2021, there were 343 employees in the District, consisting of 252 teachers, 22 administrators, including general administration, principals and supervisors, and 69 support personnel including administrative assistants, maintenance staff, custodial staff, transportation staff, food service staff, technology staff, school monitors and staff nurses.

The vision of the District is "Empowering Learners as Global Thinkers and Producers."

### **FINANCIAL HIGHLIGHTS**

- On a government-wide basis including all governmental activities and the business type activities, the assets and deferred outflows of resources exceeded the liabilities and deferred inflows of resources of the District resulting in total net position at the close of the 2020-2021 fiscal year of \$14,917,184. During the 2020-2021 fiscal year, the District had an increase in total net position of 2,202,524. The net position of governmental activities increased by \$2,175,674 and the net position of the business-type activities increased by \$26,850.
- The General Fund reported an increase in its fund balance of \$2,269 bringing the cumulative balance to \$10,699,271 at the conclusion of the 2020-2021 fiscal year.
- At June 30, 2021, the General Fund fund balance includes \$2,157 considered nonspendable for inventories, \$3,420,310 committed to retirement rate stabilization, \$1,720,344 committed to technology initiatives, \$1,977,899 committed to balance the 2021-2022 budget, and unassigned amounts of \$3,578,561 or 5.39% of the \$66,368,758 2021-2022 General Fund expenditure budget. This is in compliance with guidelines prescribed by the Pennsylvania Department of Education which allows a school district to maintain an unassigned maximum General Fund fund balance of 8.00% of the following year's expenditure budget.
- Actual revenues and other financing sources were \$5,050,072 more than budgeted amounts and actual expenditures and other financing uses were \$2,431,881 more than budgeted amounts resulting in a net overall positive variance of 2,618,191.
- In December 2019, an outbreak of a novel strain of coronavirus ("**COVID-19**") was identified and has since spread worldwide including the United States. On March 11, 2020, the World Health Organization characterized COVID-19 as a pandemic. As a result, the District experienced disruptions and operated under virtual, hybrid and in-person learning models during 2020-2021 as conditions permitted.

### **OVERVIEW OF THE FINANCIAL STATEMENTS**

The MD&A is intended to serve as an introduction to the District's basic financial statements. The District's basic financial statements are comprised of three components: 1) government-wide financial statements, 2) fund financial statements, and 3) notes to the basic financial statements. This report also contains other supplementary information in addition to the basic financial statements themselves.

# **EASTERN LANCASTER COUNTY SCHOOL DISTRICT**

## **MANAGEMENT'S DISCUSSION AND ANALYSIS – UNAUDITED**

June 30, 2021

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### **GOVERNMENT-WIDE FINANCIAL STATEMENTS**

The government-wide financial statements are designed to provide readers with a broad overview of the District's finances, in a manner similar to a private-sector business.

The *Statement of Net Position* presents information on all of the District's assets and deferred outflows of resources and liabilities and deferred inflows of resources, with the difference between the two reported as net position. Over time, increases or decreases in net position may serve as a useful indicator of whether the financial condition of the District is improving or deteriorating. To assess the District's overall health, the reader will need to consider additional nonfinancial factors such as changes in the District's property tax base and the condition of school buildings and other facilities.

The *Statement of Activities* presents information showing how the District's net position changed during the most recent fiscal year. All changes in net position are reported as the underlying event giving rise to the change occurs, regardless of the timing of related cash flows. Thus, revenues and expenses are reported in this statement for some items that will only result in cash flows in future fiscal periods (e.g., uncollected taxes and earned but unused vacation leave).

The government-wide financial statements distinguish the functions of the District that are principally supported by taxes and intergovernmental revenues from other functions that are intended to recover all or a significant portion of their costs through user fees and charges.

In the government-wide financial statements, the District's activities are divided into two categories:

#### ***Governmental Activities***

Most of the District's basic services are included here, such as regular and special education, support services, maintenance, transportation and administration.

#### ***Business-Type Activities***

The District charges fees to cover the costs of its food services program.

The government-wide financial statements can be found on Pages 14 and 15 of this report.

### **FUND FINANCIAL STATEMENTS**

The fund financial statements provide more detailed information about the District's funds. A fund is a group of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. The District, like other state and local governments, uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements. All of the District's funds can be divided into three categories: governmental funds, proprietary funds and fiduciary funds.

#### ***Governmental Funds***

Most of the District's activities are included in the governmental funds. Governmental funds are used to account for essentially the same functions reported as governmental activities in the government-wide financial statements. However, unlike the government-wide financial statements, governmental fund financial statements focus on short-term inflows and outflows of spendable resources, as well as on balances of spendable resources available at the end of the fiscal year. Such information may be useful in evaluating the District's near-term financing requirements.

Because the focus of governmental funds is narrower than that of the government-wide financial statements, it is useful to compare the information presented for governmental funds with similar information presented for governmental activities in the government-wide financial statements. By doing so, readers may better understand the long-term impact of the governmental near-term financing decisions. Both the *Balance Sheet – Governmental Funds* and *Statement of Revenues, Expenditures and Changes in Fund Balances – Governmental Funds* provide a reconciliation to facilitate this comparison between governmental funds and governmental activities.

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# **EASTERN LANCASTER COUNTY SCHOOL DISTRICT**

## **MANAGEMENT'S DISCUSSION AND ANALYSIS – UNAUDITED**

**June 30, 2021**

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The District maintains two major individual governmental funds. Information is presented separately in the *Balance Sheet – Governmental Funds* and *Statement of Revenues, Expenditures and Changes in Fund Balances – Governmental Funds* for each of the major funds.

The District adopts an annual appropriated budget for its General Fund. A budgetary comparison schedule has been provided for the General Fund to demonstrate compliance with the budget.

The governmental fund financial statements can be found on Pages 16 through 19 of this report.

### ***Proprietary Funds***

The District maintains two types of proprietary funds. Enterprise funds are used to report the same functions presented as business-type activities in the government-wide financial statements. The Food Service Fund is reported as an enterprise fund of the proprietary fund type. Internal service funds are used to accumulate and allocate certain costs internally among the District's various functions. The District uses its internal service fund to account for the District's self-funded healthcare and unemployment programs. Because an internal service fund predominantly benefits governmental rather than business-type functions, it has been included within governmental activities in the government-wide financial statements.

The proprietary fund financial statements provide separate financial information for its major fund and internal service fund. The proprietary fund financial statements can be found on Pages 20 through 22 of this report.

### ***Fiduciary Funds***

The District is the trustee, or fiduciary, for assets that belong to others, consisting of scholarship and student activity funds. The District is responsible for ensuring that the assets reported in these funds are used for their intended purpose and by those to whom the assets belong. Fiduciary funds are used to account for resources held for the benefit of parties outside the District. Fiduciary funds are not reflected in the government-wide financial statements because the resources of those funds are not available to support the District's own programs.

The fiduciary fund financial statements can be found on Pages 23 and 24 of this report.

### ***Notes to the Financial Statements***

The notes to the financial statements provide additional information that is essential to a full understanding of the data provided in the financial statements.

The notes to the financial statements can be found on Pages 25 through 49 of this report.

### ***Other Information***

In addition to the basic financial statements and accompanying notes, this report also presents certain required supplementary information which consists of the budgetary comparison schedule for the General Fund, schedules of the District's proportionate share of the net pension liability-PSERS and pension plan contributions-PSERS, schedule of changes in OPEB liability single-employer plan, and the schedules of the District's proportionate share of the net OPEB liability-PSERS and OPEB plan contributions-PSERS.

The required supplementary information can be found on Pages 50 through 55 of this report.

## **GOVERNMENT-WIDE FINANCIAL ANALYSIS**

As noted above, net position may serve over time as a useful indicator of the District's financial condition. At the close of the 2020-2021 fiscal year the District's assets and deferred outflows of resources exceeded liabilities and deferred inflows of resources by \$14,917,184. The following table presents condensed information for the *Statement of Net Position* of the District at June 30, 2021 and 2020.



# EASTERN LANCASTER COUNTY SCHOOL DISTRICT

## MANAGEMENT'S DISCUSSION AND ANALYSIS – UNAUDITED

June 30, 2021

	Governmental Activities		Business-Type Activities		Totals	
	2021	2020	2021	2020	2021	2020
<b>ASSETS</b>						
Current assets	\$ 35,323,674	\$ 43,158,970	\$1,174,060	\$1,170,339	\$ 36,497,734	\$ 44,329,309
Noncurrent assets	62,221,472	56,697,862	149,230	154,394	62,370,702	56,852,256
<b>Total assets</b>	<u>97,545,146</u>	<u>99,856,832</u>	<u>1,323,290</u>	<u>1,324,733</u>	<u>98,868,436</u>	<u>101,181,565</u>
<b>DEFERRED OUTFLOWS</b>						
Deferred charges – pensions	12,759,441	10,537,996	99,644	86,447	12,859,085	10,624,443
Deferred charges – OPEB	1,851,864	1,804,332	3,704	3,501	1,855,568	1,807,833
<b>Total deferred outflows</b>	<u>14,611,305</u>	<u>12,342,328</u>	<u>103,348</u>	<u>89,948</u>	<u>14,714,653</u>	<u>12,432,276</u>
<b>LIABILITIES</b>						
Current liabilities	8,399,474	10,436,347	44,829	57,753	8,444,303	10,494,100
Noncurrent liabilities	87,478,892	86,409,089	630,096	624,794	88,108,988	87,033,883
<b>Total liabilities</b>	<u>95,878,366</u>	<u>96,845,436</u>	<u>674,925</u>	<u>682,547</u>	<u>96,553,291</u>	<u>97,527,983</u>
<b>DEFERRED INFLOWS</b>						
Deferred credits – pensions	1,852,533	268,808	14,467	806	1,867,000	2,644,000
Deferred credits – OPEB	245,033	2,622,487	581	21,513	245,614	269,614
<b>Total deferred inflows</b>	<u>2,097,566</u>	<u>2,891,295</u>	<u>15,048</u>	<u>22,319</u>	<u>2,112,614</u>	<u>2,913,614</u>
<b>NET POSITION</b>						
Net investment in capital assets	60,200,544	51,179,239	149,230	154,394	60,349,774	51,333,633
Restricted	7,075,068	13,062,723	-	-	7,075,068	13,062,723
Unrestricted (deficit)	(53,095,093)	(51,779,533)	587,435	555,421	(52,507,658)	(51,224,112)
<b>Total net position</b>	<u>\$ 14,180,519</u>	<u>\$ 12,462,429</u>	<u>\$ 736,665</u>	<u>\$ 709,815</u>	<u>\$ 14,917,184</u>	<u>\$ 13,172,244</u>

The District's total assets as of June 30, 2021 were \$98,868,436 of which \$29,765,518 or 30.11% consisted of cash and investments and \$62,370,702 or 63.08% consisted of the District's investment in capital assets net of depreciation. The District's total liabilities as of June 30, 2021 were \$96,553,291 of which \$2,020,928 or 2.09% consisted of general obligation debt used to acquire and construct capital assets and \$77,896,123 or 80.68% consisted of the actuarially determined net pension liability.

The District had a deficit in unrestricted net position of \$52,507,658 at June 30, 2021. The District's unrestricted net position decreased by \$1,283,546 during 2020-2021 primarily due to the current results of operations net of the change in the actuarially determined net pension liability and related deferred outflows and inflows or resources.

A portion of the District's net position reflects its restricted net position which totaled \$7,075,068 as of June 30, 2021. All of the District's restricted net position related to amounts restricted for capital expenditures.

Another portion of the District's net position reflects its investment in capital assets net of accumulated depreciation less any related debt used to acquire those assets that is still outstanding. The District uses these capital assets to provide services to students; consequently, these assets are not available for future spending. Although the District's investment in its capital assets is reported net of related debt, it should be noted that the resources needed to repay this debt must be provided from other sources, since the capital assets themselves cannot be used to liquidate these liabilities. For the year ended June 30, 2021, the District's net investment in capital assets, increased by \$9,016,141 because the debt used to acquire the capital assets was being repaid faster than the capital assets were being depreciated and capital assets were acquired with funding sources other long-term debt.

# EASTERN LANCASTER COUNTY SCHOOL DISTRICT

## MANAGEMENT'S DISCUSSION AND ANALYSIS – UNAUDITED

June 30, 2021

The following table presents condensed information for the *Statement of Activities* of the District for 2021 and 2020:

	Governmental Activities		Business-Type Activities		Totals	
	2021	2020	2021	2020	2021	2020
<b>REVENUES</b>						
<b>Program revenues</b>						
Charges for services	\$ 3,001,514	\$ 3,087,416	\$ 81,789	\$ 400,792	\$ 3,083,303	\$ 3,488,208
Operating grants and contributions	13,244,418	11,560,030	1,371,012	1,048,117	14,561,430	12,608,147
Capital grants and contributions	-	-	-	-	-	-
<b>General revenues</b>						
Property taxes levied for general purposes	34,838,085	34,267,968	-	-	34,838,085	34,267,968
Earned income taxes levied for general purposes	4,312,936	4,014,701	-	-	4,312,936	4,014,701
Other taxes	1,197,834	933,736	-	-	1,197,834	933,736
Grants and entitlements not restricted to specific programs	5,185,077	5,184,462	-	-	5,185,077	5,184,462
Gain (loss) on sale of capital assets	(121,654)	(2,470)	(899)	-	(122,553)	(2,470)
Investment earnings	31,933	633,298	101	11,537	32,034	644,835
<b>Total revenues</b>	<u>61,690,143</u>	<u>59,679,141</u>	<u>1,398,003</u>	<u>1,460,446</u>	<u>63,088,146</u>	<u>61,139,587</u>
<b>EXPENSES</b>						
Instruction	35,432,382	32,789,153	-	-	35,432,382	32,789,153
Instructional student support services	7,380,238	6,660,378	-	-	7,380,238	6,660,378
Administrative and financial support services	7,213,794	7,001,790	-	-	7,213,794	7,001,790
Operation and maintenance of plant services	4,846,343	4,261,060	-	-	4,846,343	4,261,060
Pupil transportation	3,401,708	2,666,435	-	-	3,401,708	2,666,435
Student activities	1,174,505	1,126,768	-	-	1,174,505	1,126,768
Community services	12,351	25,147	-	-	12,351	25,147
Interest and amortization expense related to non-current liabilities	53,022	130,544	-	-	53,002	130,544
Food service	-	-	1,371,279	1,423,031	1,371,279	1,423,031
<b>Total expenses</b>	<u>59,514,343</u>	<u>54,661,275</u>	<u>1,371,279</u>	<u>1,423,031</u>	<u>60,885,622</u>	<u>56,084,306</u>
<b>Change in net position before transfers</b>	2,175,800	5,017,866	26,724	37,415	2,202,524	5,055,281
<b>TRANSFERS</b>	<u>(126)</u>	<u>(11,993)</u>	<u>126</u>	<u>11,993</u>	<u>-</u>	<u>-</u>
<b>CHANGE IN NET POSITION</b>	<u>\$ 2,175,674</u>	<u>\$ 5,005,873</u>	<u>\$ 26,850</u>	<u>\$ 49,408</u>	<u>\$ 2,202,524</u>	<u>\$ 5,055,281</u>

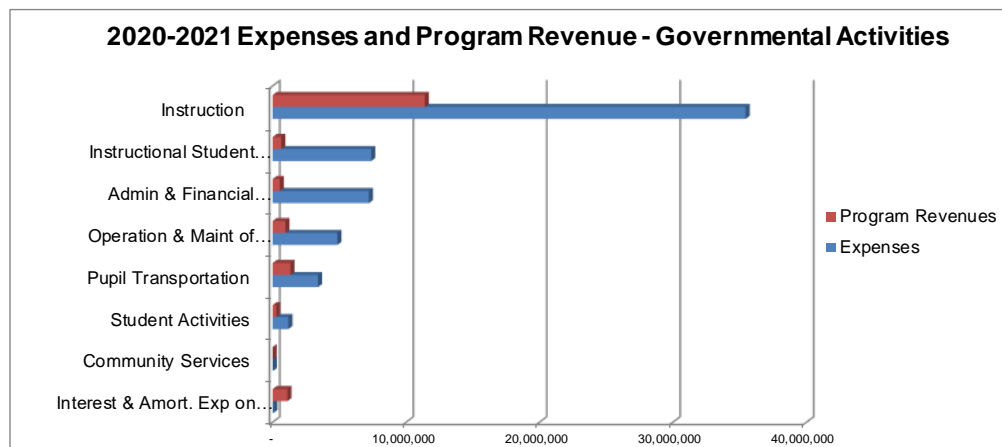
Overall, the District's financial position has been improving but challenges such as increased medical costs, pension contributions, state-mandated programs and negotiated contracts have a potential to offset these gains in future fiscal years. Management of the District continues to aggressively implement cost efficiencies and revenue-generating strategies to combat these factors. In the governmental activities, the District's assessed property tax base drives the majority of the revenue generated. A majority of the District's property tax base is in the form of residential housing whose growth has slowed in recent years. Although the District is primarily a residential community, the District also has a property tax base derived from commercial facilities.

The *Statement of Activities* provides detail that focuses on how the District finances its services. The *Statement of Activities* compares the costs of the District functions and programs with the resources those functions and programs generate themselves in the form of program revenues. As demonstrated by the following graph, all of the District's governmental activities are not self-supporting, raising enough program revenue to cover their costs, as most traditional governmental services are not.

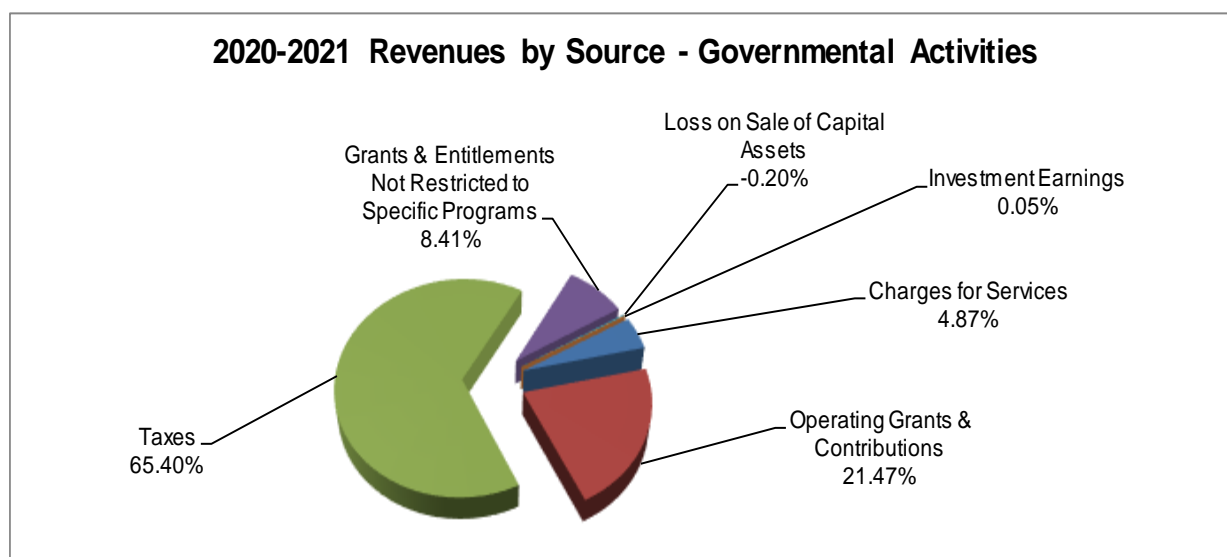
# EASTERN LANCASTER COUNTY SCHOOL DISTRICT

## MANAGEMENT'S DISCUSSION AND ANALYSIS – UNAUDITED

June 30, 2021



To the degree that the District's functions or programs cost more than they raise, the *Statement of Activities* shows how the District chose to finance the difference through general revenues. The following chart shows that the District relies on tax revenues to finance its governmental activities.



### GOVERNMENTAL FUNDS

The governmental fund financial statements provide detailed information of the District's major funds. Some funds are required to be established by State statute while other funds are established by the District to manage monies restricted for a specific purpose. As of June 30, 2021, the District's governmental funds reported a combined fund balance of \$17,774,339 which is a decrease of \$5,985,386 from the prior year. The following table summarizes the District's total governmental fund balances as of June 30, 2021 and 2020 and the total 2021 change in governmental fund balances.

	<u>2021</u>	<u>2020</u>	<u>Change</u>
General Fund	\$10,699,271	\$10,697,002	\$ 2,269
Capital Projects Fund	<u>7,075,068</u>	<u>13,062,723</u>	<u>(5,987,655)</u>
	<u>\$17,774,339</u>	<u>\$23,759,725</u>	<u>\$(5,985,386)</u>

# EASTERN LANCASTER COUNTY SCHOOL DISTRICT

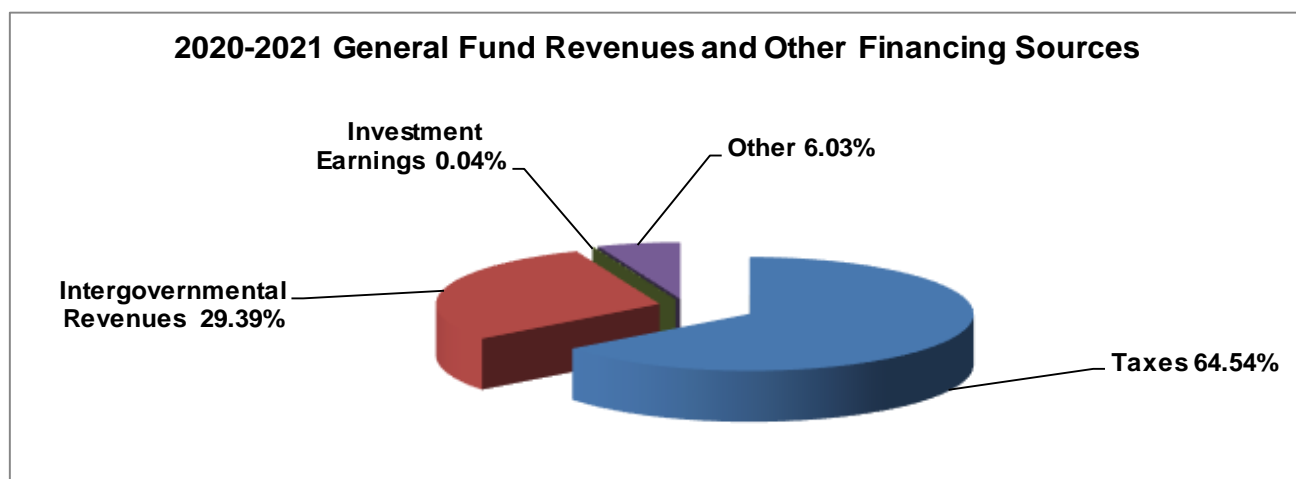
## MANAGEMENT'S DISCUSSION AND ANALYSIS – UNAUDITED

June 30, 2021

### GENERAL FUND

The General Fund is the District's primary operating fund. At the conclusion of the 2020-2021 fiscal year, the General Fund fund balance was \$10,699,271, which is an increase of \$2,269 from the prior year. The results of the District's General Fund is due to many factors. The following analysis has been provided to assist the reader in understanding the financial activities of the General Fund during the 2020-2021 fiscal year.

The District's reliance upon tax revenues is demonstrated by the graph below that indicates 64.54% of General Fund revenues are derived from local taxes.



### General Fund Revenues and Other Financing Sources

	<u>2021</u>	<u>2020</u>	<u>\$ Change</u>	<u>% Change</u>
Tax revenues	\$40,378,810	\$39,225,603	\$1,153,207	2.94%
Intergovernmental revenues	18,384,150	16,736,386	1,647,764	9.85%
Investment earnings	25,333	369,100	(343,767)	(93.14%)
Other	<u>3,771,017</u>	<u>3,114,212</u>	<u>656,805</u>	<u>21.09%</u>
	<u>\$62,559,310</u>	<u>\$59,445,301</u>	<u>\$3,114,009</u>	<u>5.24%</u>

Net tax revenues increased by \$1,153,207 or 2.94% due to several factors. There was no change in the millage rate in 2020-2021 but an increase in real estate assessment and collections for earned income and realty transfer taxes accounted for a majority of the current year increase in tax revenue, which indicates an improvement to the economy of our local community. The following table summarizes the changes in the District's tax revenues for 2021 compared to 2020:

	<u>2021</u>	<u>2020</u>	<u>\$ Change</u>	<u>% Change</u>
Real estate tax	\$33,845,713	\$33,428,681	\$ 417,032	1.25%
Interim real estate tax	394,946	242,504	152,442	62.86%
PURTA tax	37,302	33,660	3,642	10.82%
Local services tax	160,729	162,556	(1,827)	(1.12%)
Earned income tax	4,312,936	4,014,701	298,235	7.43%
Transfer tax	999,803	737,519	262,284	35.56%
Delinquent tax	<u>627,381</u>	<u>605,982</u>	<u>21,399</u>	<u>3.53%</u>
	<u>\$40,378,810</u>	<u>\$39,225,603</u>	<u>\$1,153,207</u>	<u>2.94%</u>

# EASTERN LANCASTER COUNTY SCHOOL DISTRICT

## MANAGEMENT'S DISCUSSION AND ANALYSIS – UNAUDITED

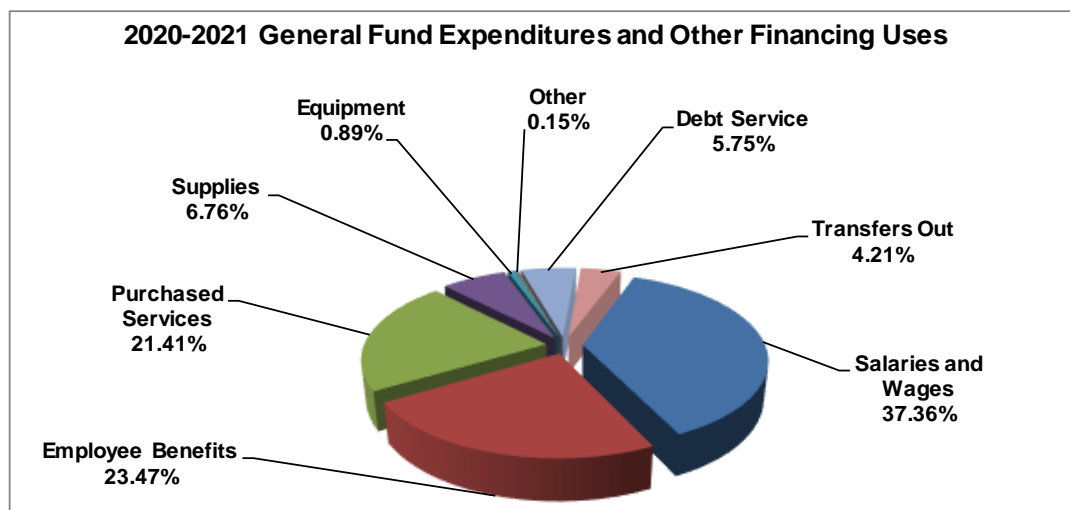
June 30, 2021

Intergovernmental revenues increased due to additional funding received from the U.S. Department of Education (USDE) for the Elementary and Secondary School Emergency Relief (ESSER) Funds. ESSER is one-time funds to help schools respond to the impact of COVID-19.

Investment earnings decreased commensurate with interest rates.

Other revenue in 2020-201 includes \$693,516 in proceeds from the sale of real estate.

As the graph below illustrates, the largest portion of General Fund expenditures are for salaries and benefits. The District is an educational service entity and as such is labor intensive.



### General Fund Expenditures and Other Financing Uses

	2021	2020	\$ Change	% Change
Salaries and wages	\$23,370,399	\$22,398,286	\$ 972,113	4.34%
Employee benefits	14,679,626	13,439,012	1,240,614	9.23%
Purchased services	13,391,562	11,746,151	1,645,411	14.01%
Supplies	4,230,552	3,523,552	707,000	20.06%
Equipment	556,121	936,714	(380,593)	(40.63%)
Other	97,546	85,409	12,137	14.21%
Debt service	3,599,500	3,600,200	(700)	(0.02%)
Transfers out	2,631,735	1,708,978	922,757	53.99%
	<u>\$62,557,041</u>	<u>\$57,438,302</u>	<u>\$5,118,739</u>	<u>8.91%</u>

Salaries and wages increased by \$972,113 or 4.34% in 2020-2021 compared to 2019-2020 as a result scheduled salary increases within the District's collective bargaining agreement negotiated with the professional employee group, salary increases for other employee groups, and additional positions in response to the impact of COVID-19.

Employee benefits increased by \$1,240,614 or 9.23% over the prior year primarily due to an increase in the required annual retirement contribution to 34.51% in 2020-2021 from 34.29% in 2019-2020 and an increase medical insurance funding to the Internal Service Fund.

Purchased services increased by \$1,645,411 or 14.01% in 2020-2021 over the prior year due to significant decrease in 2019-2020 for contracted transportation services, contracted classroom assistants, and contracted substitute teachers resulting from the closing of schools for the last three months of school year due to COVID-19.

# **EASTERN LANCASTER COUNTY SCHOOL DISTRICT**

## **MANAGEMENT'S DISCUSSION AND ANALYSIS – UNAUDITED**

**June 30, 2021**

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Supplies increased by \$707,000 or 20.06% in 2020-2021 compared to 2019-2020 due to the purchase of technology related supplies and software to support the District's technology initiatives.

Equipment decreased by \$380,593 or 40.63% over the prior year due to the purchase of HVAC equipment at the Garden Spot complex in the prior year.

Transfers out increased commensurate with additional amounts appropriated by the School Board to the Capital Projects Fund for anticipated future capital needs.

### **CAPITAL PROJECTS FUND**

The Capital Projects Fund accounts for construction and renovation activity associated with the District's buildings and major equipment purchases. The Capital Projects Fund receives the majority of its revenues from the issuance of general obligation debt and transfers from the General Fund. During 2020-2021, the Capital Projects Fund reported a decrease in fund balance of \$5,987,655 due primarily to amounts expended for capital expenditures in excess of transfers from the General Fund. The remaining fund balance of \$7,075,068 as of June 30, 2021 is restricted for future capital expenditures.

### **GENERAL FUND BUDGET INFORMATION**

Actual revenues and other financing sources were \$5,050,072 more than budgeted amounts and actual expenditures and other financing uses were \$2,431,881 more than budgeted amounts resulting in a net overall positive variance of \$2,618,191. Major budgetary highlights for 2020-2021 were as follows:

- Actual local revenues received were \$3,425,771 more than budgeted amounts primarily due to more than anticipated real estate, earned income, delinquent, and real estate transfer tax collections.
- Actual federal revenues received were \$1,265,370 more than budgeted amounts primarily due to additional funds from the Federal Government in response to the impact of COVID-19
- Total actual expenditures and other financing uses were over budget by \$2,431,881 which resulted from the unbudgeted transfer of \$2,631,609 to the Capital Projects Fund for anticipated future capital needs.

### **BUSINESS-TYPE ACTIVITIES AND FOOD SERVICE FUND**

During 2020-2021, the net position of the business-type activities and Food Service Fund increased by \$26,850. As of June 30, 2021, the business-type activities and Food Service Fund had net position of \$736,665.

### **CAPITAL ASSETS**

The District's investment in capital assets for its governmental and business-type activities as of June 30, 2021 amounted to \$62,370,702 net of accumulated depreciation. This investment in capital assets includes land and improvements, buildings and improvements and furniture and equipment. The total increase in the District's investment in capital assets for the current fiscal year was \$5,518,446 or 9.71%. The increase was the result of current year capital additions in excess of current year depreciation expense and disposals. The current year major capital addition was the Garden Spot High School/Middle School locker room renovation project, while the current year major capital disposal was real estate including a building and five acres of land in East Earl Township.

Current year capital expenditures were \$9,241,846 and depreciation expense and the net book value of disposed capital assets were \$3,723,400.

# **EASTERN LANCASTER COUNTY SCHOOL DISTRICT**

## **MANAGEMENT'S DISCUSSION AND ANALYSIS – UNAUDITED**

**June 30, 2021**

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### **NONCURRENT LIABILITIES**

At the end of the current fiscal year, the District had total general obligation debt of \$2,020,928 consisting of \$2,000,000 in bonds payable and net deferred credits of \$20,928. The entire amount is backed by the full faith and credit of the District. General obligation debt was issued to finance capital expenditures or to finance the retirement (refund) of prior obligation debt. The District's general obligation debt decreased by \$3,497,695 or 63.38% during the fiscal year.

State statutes limit the amount of general obligation debt the District may issue up to 225% of its borrowing base capacity which is calculated as the annual arithmetic average of the total revenues for the preceding three fiscal years. The current debt limitation for the District is \$132,662,285 which exceeds the District's outstanding general obligation debt as of June 30, 2021.

The District reports its allocated portion of its defined benefit unfunded benefit obligation related to its participation in the Pennsylvania State Employee Retirement System ("**PSERS**"). The District's allocated portion of the net pension liability is an actuarially determined estimate of the unfunded cost of the pension plan obligation which totaled \$77,896,123 as of June 30, 2021. The District's net pension liability increased by \$4,447,428 or 6.06% during the fiscal year.

The District maintains an AA rating from Standard and Poor's.

The District reports a liability for its other post-employment benefits ("**OPEB**") related to its single employer OPEB plan and its participation in the PSERS health insurance premium assistance program. The District's OPEB liability is an actuarially determined estimate of the unfunded cost of the OPEB obligation which totaled \$7,530,380 as of June 30, 2021. The District's OPEB liability increased by \$91,014 or 1.22% during the fiscal year.

Other noncurrent liabilities consist of the District's liabilities for accrued retirement bonuses and compensated absences, which totaled \$661,557 as of June 30, 2021. These liabilities increased by \$46,292 or 7.52% during the fiscal year.

### **FACTORS BEARING ON THE DISTRICT'S FUTURE**

While the District continues to be strong financially, there continues to be concerns regarding the economic and political outlook for the state and the local community. As the preceding information shows, the District maintains a healthy investment in capital assets to support and provide comprehensive educational services. The District also considers future implications of current and ongoing financial obligations and prudently manages its financial assets. Strong academic performance is supported by reasonable and competitive per pupil spending. Balanced payment schedules on existing debt obligations should mean steady tax implications in the future.

The District adopted a balanced 2021-2022 budget totaling \$66,368,758, which includes a tax increase of 0.2789 mills or 2.22%. The 2021-2022 budget utilizes \$2,589,587 of committed fund, helping to reduce the tax burden on District residents as well as offsetting projected local revenue decreases and increases in expenditures for in person and online learning as well as the health and safety measures needed to be implemented due to the impact of COVID-19.

As we have seen throughout the nation, the economic situation is having an effect on the public sector. Challenges face many school districts in Pennsylvania on a number of issues. With the passage of Act 1 of 2006, our District is faced with a cap on the amount of money that can be funded from a property tax increase without voter referendums. This cap is based upon a percentage calculated and provided by the Pennsylvania Department of Education. While some exceptions may apply that would allow for a tax increase in excess of the index, the District will face pressure to keep tax increases at or below the allowable increase for the foreseeable future. In addition, recent legislation has severely hampered the potential benefits of using special exceptions in future years. Another implication of the new law includes earlier budgetary planning cycles.

# **EASTERN LANCASTER COUNTY SCHOOL DISTRICT**

## **MANAGEMENT'S DISCUSSION AND ANALYSIS – UNAUDITED**

**June 30, 2021**

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In addition to meeting Pennsylvania Academic Standards for school districts, there is the additional challenge of the Every Student Succeeds Act ("**ESSA**") mandate imposed by the Federal government. This legislation replaced the No Child Left Behind ("**NCLB**") and has far-reaching requirements on academic performance, adequate yearly progress, teacher qualifications and training, disaggregation of student achievement data, and extensive reporting to the community. It will require a continued, and possibly greater, emphasis on investment in technology, staff development and communication to comply with the requirements of ESSA.

Many school districts face the common problem of escalating costs for employee benefits, particularly the retirement expenses of the Public School Employees' Retirement System ("**PSERS**") system and, as in the case for our District, self-insured medical costs. Both of these costs are set by outside influences and, therefore, are not discretionary costs that can be controlled by District management.

Market performance of the invested PSERS funds have resulted in estimated increases that will affect our employer contributions for years to come. While the actual effect of the current market has yet to be determined, higher employer costs in the short term and dramatically higher rates in the future are being planned for by the District through the use of a committed fund balance integrated with millage increases. This condition continues to have an alarming effect on school district budgeting across the Commonwealth. The portion of funds committed in the District's fund balance to be used to contain the projected increases in the employer share of PSERS will not be enough to alleviate the problem, but it will allow the District to prudently plan for any potential changes. The District is fortunate to have anticipated the looming crisis and fortunate to have committed funds to help lessen the dramatic impact that other school districts may experience.

The costs of medical benefits will continue to have an effect on the District budget, as the District continues to offer a competitive benefits package to employees through the District's self-insured plan. The District continues to implement various strategies to lower the pace of medical inflation. The current collective bargaining agreement, which expires June 30, 2022, will continue to provide some relief to these costs through a Qualified High Deductible Health Plan that is combined with a Health Savings Account.

Maintaining an appropriate physical environment for learning requires investment in the construction, expansion, and renovation of school facilities. This is a well-planned and ongoing process in our District, accompanied by constant monitoring of enrollment trends and financial implications for the District. In fact, the Pennsylvania Economy League ("**PEL**") has updated their previous report that analyzes the demographics and community growth patterns in the District and provides aggregate projections of public school enrollments by grade for the next ten (10) years. In addition, Crabtree, Rohrbaugh & Associates has updated their previous District-wide facility study, which assesses the current conditions of the buildings and to provide options for renovations and/or additions to the existing school facilities to accommodate future enrollment and/or program needs.

In conclusion, the District has committed itself to financial and educational excellence for the future. The District's systems of budgeting and internal controls are well regarded and consistently followed. Continued diligence in all financial matters will be a key component of continued financial performance well into the future.

### **CONTACTING THE DISTRICT FINANCIAL MANAGEMENT**

This financial report is designed to provide a general overview of the District's finances for all those with an interest in the District's finances. Questions concerning any of the information provided in this report or requests for additional financial information should be addressed to the Chief of Finance and Operations, Eastern Lancaster County School District, 669 E. Main Street, New Holland, PA 17557.



# EASTERN LANCASTER COUNTY SCHOOL DISTRICT

## STATEMENT OF NET POSITION

June 30, 2021 with summarized comparative totals for 2020

	Governmental Activities	Business-type Activities	Totals	
			2021	2020
<b>ASSETS AND DEFERRED OUTFLOWS OF RESOURCES</b>				
<b>CURRENT ASSETS</b>				
Cash	\$ 24,707,498	\$ 1,114,734	\$ 25,822,232	\$ 36,652,630
Investments	3,943,286	-	3,943,286	2,208,934
Taxes receivable	1,636,286	-	1,636,286	1,389,647
Due from other governments	4,904,468	27,032	4,931,500	3,900,910
Internal balances	(6,010)	6,010	-	-
Other receivables	135,989	-	135,989	144,192
Inventories	2,157	26,284	28,441	32,996
<b>Total current assets</b>	<b>35,323,674</b>	<b>1,174,060</b>	<b>36,497,734</b>	<b>44,329,309</b>
<b>NONCURRENT ASSETS</b>				
Capital assets, net	62,221,472	149,230	62,370,702	56,852,256
<b>Total assets</b>	<b>97,545,146</b>	<b>1,323,290</b>	<b>98,868,436</b>	<b>101,181,565</b>
<b>DEFERRED OUTFLOWS OF RESOURCES</b>				
Deferred charges - pension	12,759,441	99,644	12,859,085	10,624,443
Deferred charges - OPEB	1,851,864	3,704	1,855,568	1,807,833
<b>Total deferred outflows of resources</b>	<b>14,611,305</b>	<b>103,348</b>	<b>14,714,653</b>	<b>12,432,276</b>
<b>LIABILITIES, DEFERRED INFLOWS OF RESOURCES AND NET POSITION</b>				
<b>CURRENT LIABILITIES</b>				
Accounts payable	2,054,588	483	2,055,071	2,301,348
Accrued salaries, payroll withholdings and benefits	6,295,679	1,491	6,297,170	8,030,723
Accrued interest payable	19,542	-	19,542	63,330
Unearned revenues	20,386	42,855	63,241	89,699
Other liabilities	9,279	-	9,279	9,000
<b>Total current liabilities</b>	<b>8,399,474</b>	<b>44,829</b>	<b>8,444,303</b>	<b>10,494,100</b>
<b>NONCURRENT LIABILITIES</b>				
Due within one year	2,104,890	-	2,104,890	3,518,138
Due in more than one year	85,374,002	630,096	86,004,098	83,515,745
<b>Total noncurrent liabilities</b>	<b>87,478,892</b>	<b>630,096</b>	<b>88,108,988</b>	<b>87,033,883</b>
<b>Total liabilities</b>	<b>95,878,366</b>	<b>674,925</b>	<b>96,553,291</b>	<b>97,527,983</b>
<b>DEFERRED INFLOWS OF RESOURCES</b>				
Deferred credits - pension	1,852,533	14,467	1,867,000	2,644,000
Deferred credits - OPEB	245,033	581	245,614	269,614
<b>Total deferred inflows of resources</b>	<b>2,097,566</b>	<b>15,048</b>	<b>2,112,614</b>	<b>2,913,614</b>
<b>NET POSITION</b>				
Net investment in capital assets	60,200,544	149,230	60,349,774	51,333,633
Restricted	7,075,068	-	7,075,068	13,062,723
Unrestricted (deficit)	(53,095,093)	587,435	(52,507,658)	(51,224,112)
<b>Total net position</b>	<b>\$ 14,180,519</b>	<b>\$ 736,665</b>	<b>\$ 14,917,184</b>	<b>\$ 13,172,244</b>

See accompanying notes

# EASTERN LANCASTER COUNTY SCHOOL DISTRICT

## STATEMENT OF ACTIVITIES

Year ended June 30, 2021 with summarized comparative totals for 2020

	<u>Expenses</u>	<u>Program Revenues</u>			<u>Net (Expense) Revenue and Changes in Net Position</u>			
		<u>Charges for Services</u>	<u>Operating Grants and Contributions</u>	<u>Capital Grants and Contributions</u>	<u>Governmental Activities</u>	<u>Business-type Activities</u>	<u>Totals</u>	
							<u>2021</u>	<u>2020</u>
<b>GOVERNMENTAL ACTIVITIES</b>								
Instruction	\$ 35,432,382	\$ 2,887,019	\$ 8,521,002	\$ -	\$ (24,024,361)	\$ -	\$ (24,024,361)	\$ (23,017,310)
Instructional student support	7,380,238	-	641,643	-	(6,738,595)	-	(6,738,595)	(6,038,541)
Administrative and financial support services	7,213,794	43,629	496,792	-	(6,673,373)	-	(6,673,373)	(6,349,051)
Operation and maintenance of plant services	4,846,343	40,422	911,311	-	(3,894,610)	-	(3,894,610)	(3,637,104)
Pupil transportation	3,401,708	22,729	1,315,160	-	(2,063,819)	-	(2,063,819)	(958,410)
Student activities	1,174,505	7,715	259,728	-	(907,062)	-	(907,062)	(957,420)
Community services	12,351	-	-	-	(12,351)	-	(12,351)	(25,147)
Interest and amortization expense related to noncurrent liabilities	53,022	-	1,098,782	-	1,045,760	-	1,045,760	969,154
<b>Total governmental activities</b>	<b>59,514,343</b>	<b>3,001,514</b>	<b>13,244,418</b>	<b>-</b>	<b>(43,268,411)</b>	<b>-</b>	<b>(43,268,411)</b>	<b>(40,013,829)</b>
<b>BUSINESS-TYPE ACTIVITIES</b>								
Food service	1,371,279	81,789	1,317,012	-	-	27,522	27,522	25,878
<b>Total primary government</b>	<b>\$ 60,885,622</b>	<b>\$ 3,083,303</b>	<b>\$ 14,561,430</b>	<b>\$ -</b>	<b>(43,268,411)</b>	<b>27,522</b>	<b>(43,240,889)</b>	<b>(39,987,951)</b>
<b>GENERAL REVENUES</b>								
Property taxes levied for general purposes					34,838,085	-	34,838,085	34,267,968
Earned income taxes levied for general purposes					4,312,936	-	4,312,936	4,014,701
Other taxes					1,197,834	-	1,197,834	933,736
Grants and entitlements not restricted to specific programs					5,185,077	-	5,185,077	5,184,462
Loss on sale of capital assets					(121,654)	(899)	(122,553)	(2,470)
Investment earnings					31,933	101	32,034	644,835
<b>TRANSFERS</b>					(126)	126	-	-
<b>Total general revenues and transfers</b>					<b>45,444,085</b>	<b>(672)</b>	<b>45,443,413</b>	<b>45,043,232</b>
<b>CHANGE IN NET POSITION</b>					<b>2,175,674</b>	<b>26,850</b>	<b>2,202,524</b>	<b>5,055,281</b>
<b>NET POSITION</b>								
Beginning of year					12,004,845	709,815	12,714,660	7,659,379
<b>End of year</b>					<b>\$ 14,180,519</b>	<b>\$ 736,665</b>	<b>\$ 14,917,184</b>	<b>\$ 12,714,660</b>

See accompanying notes

**EASTERN LANCASTER COUNTY SCHOOL DISTRICT****BALANCE SHEET - GOVERNMENTAL FUNDS**

June 30, 2021 with summarized comparative totals for 2020

	<b>Major Funds</b>		<b>Totals</b>	
	<b>General</b>	<b>Capital</b>	<b>2021</b>	<b>2020</b>
	<b>Fund</b>	<b>Projects</b>		
		<b>Fund</b>		
<b>ASSETS</b>				
Cash	\$ 10,537,999	\$ 5,642,697	\$ 16,180,696	\$ 26,618,884
Investments	3,695,269	248,017	3,943,286	2,208,934
Taxes receivable	1,636,286	-	1,636,286	1,389,647
Due from other funds	-	1,938,093	1,938,093	1,700,000
Due from other governments	4,904,468	-	4,904,468	3,839,869
Other receivables	63,572	-	63,572	103,317
Inventory	2,157	-	2,157	2,157
<b>Total assets</b>	<b>\$ 20,839,751</b>	<b>\$ 7,828,807</b>	<b>\$ 28,668,558</b>	<b>\$ 35,862,808</b>
<b>LIABILITIES, DEFERRED INFLOWS OF RESOURCES AND FUND BALANCES</b>				
<b>LIABILITIES</b>				
Accounts payable	\$ 1,298,754	\$ 753,739	\$ 2,052,493	\$ 2,279,487
Due to other funds	2,544,103	-	2,544,103	1,716,495
Accrued salaries, payroll withholdings and benefits	5,976,273	-	5,976,273	7,740,153
Unearned revenues	20,386	-	20,386	36,308
Other liabilities	9,279	-	9,279	9,000
<b>Total liabilities</b>	<b>9,848,795</b>	<b>753,739</b>	<b>10,602,534</b>	<b>11,781,443</b>
<b>DEFERRED INFLOWS OF RESOURCES</b>				
Unavailable revenues - property and per capita taxes	291,685	-	291,685	321,640
<b>FUND BALANCES</b>				
Nonspendable				
Inventories	2,157	-	2,157	2,157
Restricted for				
Capital projects	-	7,075,068	7,075,068	13,062,723
Committed to				
Retirement rate stabilization	3,420,310	-	3,420,310	3,420,310
Balance future budgets	1,977,899	-	1,977,899	-
Technology initiatives	1,720,344	-	1,720,344	1,720,344
Assigned				
Balance future budgets	-	-	-	1,977,899
Unassigned	3,578,561	-	3,578,561	3,576,292
<b>Total fund balances</b>	<b>10,699,271</b>	<b>7,075,068</b>	<b>17,774,339</b>	<b>23,759,725</b>
<b>Total liabilities, deferred inflows of resources and fund balances</b>	<b>\$ 20,839,751</b>	<b>\$ 7,828,807</b>	<b>\$ 28,668,558</b>	<b>\$ 35,862,808</b>

See accompanying notes

## EASTERN LANCASTER COUNTY SCHOOL DISTRICT

### RECONCILIATION OF GOVERNMENTAL FUNDS BALANCE SHEET TO NET POSITION OF GOVERNMENTAL ACTIVITIES ON THE STATEMENT OF NET POSITION

June 30, 2021

<b>TOTAL GOVERNMENTAL FUND BALANCES</b>	<b>\$ 17,774,339</b>
Amounts reported for governmental activities in the statement of net position are different because:	
Capital assets used in governmental activities are not financial resources and therefore are not reported in the governmental funds balance sheet.	62,221,472
Deferred outflows of resources and deferred inflows of resources related to pensions and other post-employment benefits are not reported as assets and liabilities in the governmental funds balance sheet.	12,513,739
Some of the District's property and per capita taxes will be collected after year-end, but are not available soon enough to pay for the current period's expenditures, and therefore are reported as deferred inflows of resources on the governmental funds balance sheet.	291,685
The Internal Service Fund is used by management to charge the cost of health insurance and unemployment claims to the General Fund. The assets and liabilities of the District's Internal Service Fund are included in the governmental activities on the government-wide statement of net position.	8,877,718
Noncurrent liabilities are not due and payable in the current period and therefore are not reported as liabilities in the governmental funds balance sheet.	(87,478,892)
Accrued interest payable on long-term liabilities is included in the statement of net position, but is excluded from the governmental funds balance sheet until due and payable.	(19,542)
<b>NET POSITION (DEFICIT) OF GOVERNMENTAL ACTIVITIES</b>	<b><u>\$ 14,180,519</u></b>

# EASTERN LANCASTER COUNTY SCHOOL DISTRICT

## STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES - GOVERNMENTAL FUNDS

Year ended June 30, 2021 with summarized comparative totals for 2020

	Major Funds		Totals	
	General	Capital	2021	2020
	Fund	Projects Fund		
<b>REVENUES</b>				
Local sources	\$ 43,481,644	\$ 6,601	\$ 43,488,245	\$ 42,860,180
State sources	14,605,906	-	14,605,906	14,527,294
Federal sources	3,778,244	-	3,778,244	2,201,833
<b>Total revenues</b>	<u>61,865,794</u>	<u>6,601</u>	<u>61,872,395</u>	<u>59,589,307</u>
<b>EXPENDITURES</b>				
Current				
Instruction	33,124,393	-	33,124,393	30,051,868
Support services	21,777,084	-	21,777,084	20,021,638
Operation of noninstructional services	1,200,144	-	1,200,144	1,131,098
Facilities acquisition, construction and improvement services	199,520	8,625,865	8,825,385	2,640,896
Debt service	3,599,500	-	3,599,500	3,600,200
<b>Total expenditures</b>	<u>59,900,641</u>	<u>8,625,865</u>	<u>68,526,506</u>	<u>57,445,700</u>
<b>EXCESS (DEFICIENCY) OF REVENUES OVER (UNDER) EXPENDITURES</b>	<u>1,965,153</u>	<u>(8,619,264)</u>	<u>(6,654,111)</u>	<u>2,143,607</u>
<b>OTHER FINANCING SOURCES (USES)</b>				
Sale of/compensation for capital assets	693,516	-	693,516	4,202
Refund of prior year receipts	(24,665)	-	(24,665)	(14,164)
Transfers in	-	2,631,609	2,631,609	1,696,985
Transfers out	(2,631,735)	-	(2,631,735)	(1,708,978)
<b>Total other financing sources (uses)</b>	<u>(1,962,884)</u>	<u>2,631,609</u>	<u>668,725</u>	<u>(21,955)</u>
<b>NET CHANGE IN FUND BALANCES</b>	<u>2,269</u>	<u>(5,987,655)</u>	<u>(5,985,386)</u>	<u>2,121,652</u>
<b>FUND BALANCES</b>				
Beginning of year	<u>10,697,002</u>	<u>13,062,723</u>	<u>23,759,725</u>	<u>21,638,073</u>
<b>End of year</b>	<u>\$ 10,699,271</u>	<u>\$ 7,075,068</u>	<u>\$ 17,774,339</u>	<u>\$ 23,759,725</u>

See accompanying notes

# EASTERN LANCASTER COUNTY SCHOOL DISTRICT

## RECONCILIATION OF STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES OF GOVERNMENTAL FUNDS TO CHANGE IN NET POSITION OF GOVERNMENTAL ACTIVITIES ON THE STATEMENT OF ACTIVITIES

Year ended June 30, 2021

<b>NET CHANGE IN FUND BALANCES - GOVERNMENTAL FUNDS</b>	\$ (5,985,386)
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Amounts reported for governmental activities in the statement of activities are different because:

Capital outlays are reported in governmental funds as expenditures. However, in the statement of activities, the cost of those assets is allocated over their estimated useful lives and reported as depreciation expense. This is the amount by which capital outlays exceeded depreciation expense and the net book value of the disposed of capital assets in the current period.

Capital outlay expenditures	\$ 9,222,876	
Net book value of disposed capital assets	(815,170)	
Depreciation expense	<u>(2,884,096)</u>	5,523,610

Because some property and per capita taxes will not be collected for several months after the District's fiscal year ends, they are not considered as "available" revenues in the governmental funds. Deferred inflows of resources decreased by this amount in the current period.

Deferred inflows of resources June 30, 2020	(321,640)	
Deferred inflows of resources June 30, 2021	<u>291,685</u>	(29,955)

The Internal Service Fund is used by management to charge the cost of health insurance and unemployment premiums and claims to the General Fund. The change in net position of the Internal Service Fund is reported with the governmental activities.

173,130

The issuance of long-term debt provides current financial resources to governmental funds, while the repayment of the principal of long-term debt consumes the current financial resources of the governmental funds. Neither transaction, however, has any effect on the change in net position of governmental activities. Also, governmental funds report the effect of premiums, discounts and similar items when long-term debt is issued, whereas these amounts are deferred and amortized in the statement of activities. This amount is the net effect of these differences in the treatment of long-term debt and related items.

Repayment of bonds payable	3,430,000	
Amortization of bond discounts and premiums	<u>67,695</u>	3,497,695

Some expenses reported in the statement of activities do not require the use of current financial resources, and, therefore are not reported as expenditures on governmental funds.

Current year change in accrued interest payable	43,788	
Change in net pension liability and related deferred inflows and outflows	(1,450,045)	
Current year change in accrued retirement bonuses	(24,308)	
Current year change in compensated absences	(21,984)	
Current year change in net post-employment benefit (OPEB) liability and related deferred inflows and outflows	<u>449,129</u>	<u>(1,003,420)</u>

<b>CHANGE IN NET POSITION OF GOVERNMENTAL ACTIVITIES</b>	<u>\$ 2,175,674</u>
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**See accompanying notes**

# EASTERN LANCASTER COUNTY SCHOOL DISTRICT

## STATEMENT OF NET POSITION - PROPRIETARY FUNDS

June 30, 2021 with summarized comparative totals for 2020

	Major Fund Food Service Fund	Internal Service Fund	Totals	
			2021	2020
<b>ASSETS AND DEFERRED OUTFLOWS OF RESOURCES</b>				
<b>CURRENT ASSETS</b>				
Cash	\$ 1,114,734	\$ 8,526,802	\$ 9,641,536	\$ 10,033,746
Due from other governments	27,032	-	27,032	61,041
Due from other funds	6,010	600,000	606,010	16,495
Other receivables	-	72,417	72,417	40,875
Inventories	26,284	-	26,284	30,839
<b>Total current assets</b>	<b>1,174,060</b>	<b>9,199,219</b>	<b>10,373,279</b>	<b>10,182,996</b>
<b>NONCURRENT ASSETS</b>				
Capital assets, net	149,230	-	149,230	154,394
<b>Total assets</b>	<b>1,323,290</b>	<b>9,199,219</b>	<b>10,522,509</b>	<b>10,337,390</b>
<b>DEFERRED OUTFLOWS OF RESOURCES</b>				
Deferred charges on proportionate share of pension - PSERS	99,644	-	99,644	86,447
Deferred charges on proportionate share of OPEB - PSERS	3,704	-	3,704	3,501
<b>Total deferred outflows of resources</b>	<b>103,348</b>	<b>-</b>	<b>103,348</b>	<b>89,948</b>
<b>LIABILITIES, DEFERRED INFLOWS OF RESOURCES AND NET POSITION (DEFICIT)</b>				
<b>LIABILITIES</b>				
Accounts payable	483	2,095	2,578	21,861
Accrued salaries, payroll withholdings and benefits	1,491	319,406	320,897	290,570
Unearned revenue	42,855	-	42,855	53,391
<b>Total current liabilities</b>	<b>44,829</b>	<b>321,501</b>	<b>366,330</b>	<b>365,822</b>
<b>NONCURRENT LIABILITIES</b>				
Net PSERS liability - PSERS	603,609	-	603,609	597,625
Net OPEB liability - PSERS	26,487	-	26,487	27,169
<b>Total noncurrent liabilities</b>	<b>630,096</b>	<b>-</b>	<b>630,096</b>	<b>624,794</b>
<b>Total liabilities</b>	<b>674,925</b>	<b>321,501</b>	<b>996,426</b>	<b>990,616</b>
<b>DEFERRED INFLOWS OF RESOURCES</b>				
Deferred credits on proportionate share of pension PSERS	14,467	-	14,467	21,513
Deferred credits on proportionate share of OPEB - PSERS	581	-	581	806
<b>Total deferred inflows of resources</b>	<b>15,048</b>	<b>-</b>	<b>15,048</b>	<b>22,319</b>
Net investment in capital assets	149,230		149,230	154,394
Unrestricted	587,435	8,877,718	9,465,153	9,260,009
<b>Total net position</b>	<b>\$ 736,665</b>	<b>\$ 8,877,718</b>	<b>\$ 9,614,383</b>	<b>\$ 9,414,403</b>

See accompanying notes

# EASTERN LANCASTER COUNTY SCHOOL DISTRICT

## STATEMENT OF REVENUES, EXPENSES AND CHANGES IN NET POSITION - PROPRIETARY FUNDS

Year ended June 30, 2021 with summarized comparative totals for 2020

	<u>Major Fund</u> <u>Food Service</u> <u>Fund</u>	<u>Internal</u> <u>Service</u> <u>Fund</u>	<u>Totals</u>	
			<u>2021</u>	<u>2020</u>
<b>OPERATING REVENUES</b>				
Charges for services	\$ 81,789	\$ 4,421,049	\$ 4,502,838	\$ 4,157,620
<b>OPERATING EXPENSES</b>				
Salaries	182,509	-	182,509	183,249
Employee benefits	111,689	4,252,914	4,364,603	3,954,624
Purchased and professional technical services	310	-	310	1,326
Purchased property services	33,090	-	33,090	17,392
Purchased services	359,925	-	359,925	337,285
Supplies	660,151	-	660,151	673,274
Depreciation	23,236	-	23,236	22,086
Other	369	-	369	383
<b>Total operating expenses</b>	<u>1,371,279</u>	<u>4,252,914</u>	<u>5,624,193</u>	<u>5,189,619</u>
<b>Operating income (loss)</b>	<u>(1,289,490)</u>	<u>168,135</u>	<u>(1,121,355)</u>	<u>(1,031,999)</u>
<b>NONOPERATING REVENUES (EXPENSES)</b>				
Earnings on investments	101	4,995	5,096	127,521
Contributions and donations from private sources	7,491	-	7,491	-
State sources	81,189	-	81,189	84,740
Federal sources	1,228,332	-	1,228,332	963,377
Loss on disposal of capital assets	(899)	-	(899)	-
<b>Total nonoperating revenues (expenses)</b>	<u>1,316,214</u>	<u>4,995</u>	<u>1,321,209</u>	<u>1,175,638</u>
<b>Change in net position before transfers</b>	26,724	173,130	199,854	143,639
<b>Transfers</b>	<u>126</u>	<u>-</u>	<u>126</u>	<u>11,993</u>
<b>CHANGE IN NET POSITION</b>	26,850	173,130	199,980	155,632
<b>NET POSITION</b>				
Beginning of year	<u>709,815</u>	<u>8,704,588</u>	<u>9,414,403</u>	<u>9,258,771</u>
<b>End of year</b>	<u>\$ 736,665</u>	<u>\$ 8,877,718</u>	<u>\$ 9,614,383</u>	<u>\$ 9,414,403</u>

See accompanying notes



# EASTERN LANCASTER COUNTY SCHOOL DISTRICT

## STATEMENT OF CASH FLOWS - PROPRIETARY FUNDS

Year ended June 30, 2021 with summarized comparative totals for 2020

	Major Fund Food Service Fund	Internal Service Fund	Totals	
			2021	2020
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>				
Cash received from charges for services	\$ 71,480	\$ -	\$ 71,480	\$ 417,057
Cash received from assessments made to other funds	-	3,789,280	3,789,280	3,859,980
Cash payments to employees for services	(311,043)	-	(311,043)	(308,952)
Cash payments for insurance claims	-	(4,239,482)	(4,239,482)	(3,650,715)
Cash payments to suppliers for goods and services	(922,241)	-	(922,241)	(933,447)
Cash payments for other operating expenses	-	-	-	(167)
<b>Net cash used for operating activities</b>	<b>(1,161,804)</b>	<b>(450,202)</b>	<b>(1,612,006)</b>	<b>(616,244)</b>
<b>CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES</b>				
State sources	82,617	-	82,617	82,267
Federal sources	1,143,436	-	1,143,436	798,591
Contributions and donations from private sources	7,491	-	7,491	-
Transfers in	126	-	126	11,993
<b>Net cash provided by noncapital financing activities</b>	<b>1,233,670</b>	<b>-</b>	<b>1,233,670</b>	<b>892,851</b>
<b>CASH FLOWS FROM CAPITAL AND RELATED FINANCING ACTIVITIES</b>				
Acquisition of capital assets	(18,970)	-	(18,970)	(69,113)
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>				
Earnings on investments	101	4,995	5,096	127,521
<b>Net increase in cash</b>	<b>52,997</b>	<b>(445,207)</b>	<b>(392,210)</b>	<b>335,015</b>
<b>CASH</b>				
Beginning of year	1,061,737	8,972,009	10,033,746	9,698,731
<b>End of year</b>	<b>\$ 1,114,734</b>	<b>\$ 8,526,802</b>	<b>\$ 9,641,536</b>	<b>\$ 10,033,746</b>
<b>Reconciliation of operating loss to net cash provided by (used for) operating activities:</b>				
Operating loss	\$ (1,289,490)	\$ 168,135	\$ (1,121,355)	\$ (1,031,999)
<b>Adjustments to reconcile operating loss to net cash provided by (used for) operating activities</b>				
Depreciation	23,236	-	23,236	22,086
Donated commodities used	117,476	-	117,476	106,218
(Increase) decrease in				
Due from other funds	10,485	(600,000)	(589,515)	(4,539)
Other receivables	227	(31,769)	(31,542)	103,634
Inventories	4,555	-	4,555	(6,932)
Deferred outflows of resources	(13,400)	-	(13,400)	1,367
Increase (decrease) in				
Accounts payable	(912)	(18,371)	(19,283)	16,234
Accrued salaries, payroll withholdings and benefits	(1,476)	31,803	30,327	102,169
Unearned revenue	(10,536)	-	(10,536)	15,783
Net pension liability	5,984	-	5,984	44,341
Net OPEB liability	(682)	-	(682)	3,139
Deferred inflows of resources	(7,271)	-	(7,271)	12,255
<b>Net cash used for operating activities</b>	<b>\$ (1,161,804)</b>	<b>\$ (450,202)</b>	<b>\$ (1,612,006)</b>	<b>\$ (616,244)</b>
<b>SUPPLEMENTAL DISCLOSURE</b>				
<b>Noncash noncapital financing activity</b>				
USDA donated commodities	\$ 117,476	\$ -	\$ 117,476	\$ 106,218

See accompanying notes

# EASTERN LANCASTER COUNTY SCHOOL DISTRICT

## STATEMENT OF NET POSITION - FIDUCIARY FUNDS

June 30, 2021 with summarized comparative totals for 2020

	Private- Purpose Trust	Student Activities Fund	Totals	
			2021	2020
<b>ASSETS</b>				
Cash	\$ 77,577	\$ 56,036	\$ 133,613	\$ 137,269
Accounts receivable	-	20	20	2,274
<b>Total assets</b>	<u>77,577</u>	<u>56,056</u>	<u>133,633</u>	<u>139,543</u>
<b>LIABILITIES</b>				
Accounts payable	-	1,236	1,236	1,042
<b>NET POSITION</b>				
Net position held in trust for scholarships	77,577	-	77,577	77,392
Restricted for student activities	-	54,820	54,820	61,109
<b>Total fund balances</b>	<u>77,577</u>	<u>54,820</u>	<u>132,397</u>	<u>138,501</u>
<b>Total liabilities and fund balances</b>	<u>\$ 77,577</u>	<u>\$ 56,056</u>	<u>\$ 133,633</u>	<u>\$ 139,543</u>

# EASTERN LANCASTER COUNTY SCHOOL DISTRICT

## STATEMENT OF CHANGES IN NET POSITION - FIDUCIARY FUND

Year ended June 30, 2021 with summarized comparative totals for 2020

	Private- Purpose Trust	Student Activities Fund	Totals	
			2021	2020
<b>ADDITIONS</b>				
Contributions	\$ 1,300	-	\$ 1,300	\$ 945
Receipts from student groups	-	34,375	34,375	83,865
Investment earnings	7	69	76	871
<b>Total additions</b>	<u>1,307</u>	<u>34,444</u>	<u>35,751</u>	<u>85,681</u>
<b>DEDUCTIONS</b>				
Scholarships awarded and fees paid	1,122	-	1,122	2,205
Student activity disbursements	-	40,733	40,733	105,581
<b>Total deductions</b>	<u>1,122</u>	<u>40,733</u>	<u>41,855</u>	<u>107,786</u>
<b>CHANGE IN NET POSITION</b>	185	(6,289)	(6,104)	(22,105)
<b>NET POSITION</b>				
Beginning of year	<u>77,392</u>	<u>61,109</u>	<u>138,501</u>	<u>160,606</u>
<b>End of year</b>	<u>\$ 77,577</u>	<u>\$ 54,820</u>	<u>\$ 132,397</u>	<u>\$ 138,501</u>

See accompanying notes

# EASTERN LANCASTER COUNTY SCHOOL DISTRICT

## NOTES TO FINANCIAL STATEMENTS

June 30, 2021

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### (1) SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The Eastern Lancaster County School District (the "***District***") operates three elementary schools, one middle school, a senior high school and an online virtual academy to provide education and related services to the residents in the Townships of Brecknock, Caernarvon, Earl and East Earl and the Boroughs of New Holland and Terre Hill. The District operates under current standards prescribed by the Pennsylvania Department of Education in accordance with the provisions of the School Laws of Pennsylvania as a school district of the third class. The District operates under a locally elected nine-member board form of government (the "***School Board***").

The financial statements of the District have been prepared in accordance with generally accepted accounting principles ("***GAAP***") as applied to governmental units. The Governmental Accounting Standards Board ("***GASB***") is the authoritative standard-setting body for the establishment of governmental accounting and financial reporting principles. The more significant of these accounting policies are as follows:

#### **Reporting Entity**

GASB has established the criteria for determining the activities, organizations and functions of government to be included in the financial statements of the reporting entity. In evaluating the District as a reporting entity, management has addressed all potential component units which may or may not fall within the District's accountability. The criteria used to evaluate component units for possible inclusion as part of the District's reporting entity are financial accountability and the nature and significance of the relationship. The District is considered to be an independent reporting entity and has no component units.

#### **Basis of Presentation**

##### ***Government-Wide Financial Statements***

The statement of net position and the statement of activities display information about the District as a whole. These statements distinguish between activities that are governmental and those that are considered business-type activities. These statements include the financial activities of the primary government except for fiduciary funds.

The government-wide financial statements are prepared using the economic resources measurement focus and the accrual basis of accounting. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of timing of related cash flow. This is the same approach used in the preparation of the proprietary fund financial statements but differs from the manner in which governmental fund financial statements are prepared as further defined below. Therefore, governmental fund financial statements include a reconciliation with brief explanations to better identify the relationship between the government-wide statements and the statements of governmental funds.

The government-wide statement of net position presents the financial position of the District which is the difference between assets and deferred outflows of resources and liabilities and deferred inflows of resources and is classified in one of three components. Net investment in capital assets consists of capital assets net of accumulated depreciation and reduced by the outstanding balances of borrowing attributable to acquiring, constructing or improving those assets. The net position of the District is reported as restricted when constraints placed on net position use is either externally imposed by creditors (such as through debt covenants), grantors, contributors or laws or regulations of other governments or imposed by law through constitutional provisions or enabling legislation. Unrestricted net position is the net position that does not meet the definition of "net investment in capital assets" or "restricted net position."

The statement of net position includes separate sections for deferred outflows of resources and deferred inflows of resources. Deferred outflows of resources represent a consumption of net position that applies to future periods and will not be recognized as an outflow of resources (expense) until that time. Deferred inflows of resources represent an acquisition of net position that applies to future periods and will not be recognized as an inflow of resources (revenue) until that time.

# **EASTERN LANCASTER COUNTY SCHOOL DISTRICT**

## **NOTES TO FINANCIAL STATEMENTS**

June 30, 2021

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The government-wide statement of activities presents a comparison between expenses and program revenues for each function of the business-type activities of the District and for each governmental function. Expenses are those that are specifically associated with a service or program and are therefore clearly identifiable to a particular function. Program revenues include charges paid by the recipients of the goods or services offered by the programs and grants and contributions that are restricted to meeting the operational or capital requirements of a particular function. Revenues which are not classified as program revenues are presented as general revenues. The comparison of program revenues and expenses identifies the extent to which each function is self-financing or draws from the general revenues of the District.

Except for interfund activity and balances between the funds that underlie governmental activities and the funds that underlie business-type activities, which are reported as transfers and internal balances, the effect of interfund activity has been removed from these statements.

### ***Fund Financial Statements***

During the school year, the District segregates transactions related to certain District functions or activities in separate funds in order to aid financial management and to demonstrate legal compliance. Fund financial statements report detailed information about the District. The focus of governmental and proprietary fund financial statements is on major funds rather than reporting funds by type. Each major fund is presented in a separate column. Fiduciary fund financial statements are presented by fund type.

### ***Governmental Funds***

All governmental funds are accounted for using the modified accrual basis of accounting and the current financial resources measurement focus. Under this basis, revenues are recognized in the accounting period in which they become measurable and available. Expenditures are recognized in the accounting period in which the fund liability is incurred, if measurable. The District reports the following major governmental funds:

The General Fund is the government's primary operating fund. It accounts for all financial resources of the general government, except those required to be accounted for in another fund.

The Capital Projects Fund accounts for financial resources restricted, committed or assigned to be used for capital expenditures or for the acquisition, construction of capital facilities, improvements and/or equipment.

### ***Revenue Recognition***

In applying the "susceptible to accrual concept" under the modified accrual basis, revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the District considers tax revenue to be available if collected within 60 days of the end of the fiscal period. Deferred inflows of resources are reported in connection with receivables for tax revenues that are not considered to be available to liquidate liabilities of the current period. Revenue from federal, state and other grants designated for payment of specific District expenditures is recognized when the related expenditures are incurred; accordingly, when such funds are received, they are reported as unearned revenues until earned. Other receipts are recorded as revenue when received in cash because they are generally not measurable until actually received.

### ***Expenditure Recognition***

The measurement focus of governmental fund accounting is on decreases in net financial resources (expenditures) rather than expenses. Most expenditures are measurable and are recorded when the related fund liability is incurred. However, debt service expenditures, as well as expenditures related to compensated absences, special termination benefits, other post-employment benefits and claims and judgments are recorded only when payment is due. Allocations of costs, such as depreciation and amortization, are not recognized in the governmental funds.

# **EASTERN LANCASTER COUNTY SCHOOL DISTRICT**

## **NOTES TO FINANCIAL STATEMENTS**

June 30, 2021

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### ***Proprietary Funds***

Like the government-wide financial statements, proprietary funds are accounted for using the economic resources measurement focus and the accrual basis of accounting. These funds account for operations that are primarily financed by user charges. The economic resource focus concerns determining costs as a means of maintaining the capital investment and management control. Revenues are recognized when they are earned and expenses are recognized when they are incurred. Allocations of certain costs, such as depreciation, are recorded in proprietary funds. The District reports the following proprietary funds:

The Food Service Fund accounts for the revenues and costs of providing meals to students during the school year.

The Internal Service Fund is used to account for the District's self-funded health insurance and unemployment programs.

These funds distinguish operating revenues and expenses from nonoperating items. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with the proprietary funds' principal ongoing operations. The principal operating revenues of the District's proprietary funds are charges for services. Operating expenses for the District's proprietary funds include payroll, employee benefits, supplies and administrative costs. All revenues or expenses not meeting this definition are reported as nonoperating revenues and expenses.

### ***Fiduciary Funds***

Fiduciary funds reporting focuses on net assets and changes in net assets and are accounted for using the economic resources measurement focus and the accrual basis of accounting. The fiduciary fund category is split into four classifications: pension trust funds, investment trust funds, private purpose trust funds and custodial funds. The private-purpose trust fund accounts for activities in various scholarship accounts, whose sole purpose is to provide annual scholarships to particular students as described by donor stipulations. Custodial funds are used to account for assets held on behalf of individuals and/or governmental units and are, therefore, not available to support the District's own programs. The District has one custodial consisting of funds held on behalf of the students.

### **Cash and Cash Equivalents**

The District's cash and cash equivalents are considered to be cash on hand, demand deposits and short-term investments with original maturities of three months or less from the date of acquisition.

### **Investments**

Investments are stated at fair value based upon quoted market prices, except for certificates of deposit which are recorded at cost, which approximates fair value.

### **Interfund Receivables and Payables**

Activity between funds that are representative of lending/borrowing arrangements outstanding at the end of the fiscal year are referred to as either "due to/due from other funds" (i.e., the current portion of interfund loans) or "advances to/from other funds" (i.e., the noncurrent portion of interfund loans). Any residual balances outstanding between the governmental activities and business-type activities are reported in the government-wide financial statements as "internal balances."

### **Property Taxes**

Taxes are levied on July 1 and are payable in the following periods:

July 1 – August 31	- Discount period, 2% of gross levy
September 1 – October 31	- Face period
November 1 to collection	- Penalty period, 10% of gross levy
January 1	- Lien date

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# **EASTERN LANCASTER COUNTY SCHOOL DISTRICT**

## **NOTES TO FINANCIAL STATEMENTS**

**June 30, 2021**

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The County Board of Assessments determines assessed valuations of property and the District bills and collects its own property taxes. The tax on real estate for public school purposes for fiscal 2020-2021 was 12.5711 mills (\$12.57 for \$1,000 of assessed valuation). The District experiences very small losses from uncollectible property taxes. Property taxes constitute a lien against real property and usually can be collected in full when title transfers. Only balances that remain after tax sales are written off each year. Accordingly, an allowance for doubtful accounts has not been established by the District for property taxes receivable.

Taxpayers within the District have the option of paying in three installments. These installments have the following due dates:

Installment One	- August 31
Installment Two	- October 31
Installment Three	- December 31

The discount (two percent) is not applicable to installment payments; however, the penalty (10 percent) will be added if second and third installments are paid subsequent to the due dates.

### **Unearned Revenues**

Unearned revenue arises when assets are recognized before revenue recognition criteria have been satisfied.

### **Prepaid Items and Inventories**

Certain payments to vendors reflect costs applicable to future accounting periods and are recorded as prepaid items in the government-wide and fund financial statements.

All inventories are valued at the lower of cost (first-in, first-out method) or market.

### **Capital Assets**

Capital assets, which include property, plant and equipment, are reported in the applicable governmental or business-type activities columns in the government-wide financial statements and the proprietary fund financial statements. Capital assets are defined by the District as assets with an initial individual cost of more than \$4,000. Such assets are recorded at historical cost if purchased or constructed. Donated capital assets are recorded at estimated fair value at the date of donation.

The costs of normal maintenance and repairs that do not add to the value of the asset or materially extend assets' lives are not capitalized.

Major outlays for capital assets and improvements are capitalized as projects are constructed, inclusive of ancillary costs.

Property, plant and equipment (net of salvage value) of the District is depreciated using the straight-line method over the following estimated useful lives: land improvements – 20 years; buildings and improvements – 20-40 years; furniture and equipment – 5-20 years; vehicles – 8-10 years; textbooks and library books – 5 years.

### **Impairment of Long-Lived Assets**

The District evaluates prominent events or changes in circumstances affecting capital assets to determine whether impairment of a capital asset has occurred. A capital asset is generally considered impaired if both (a) the decline in service utility of the capital asset is large in magnitude and (b) the event or change in circumstances is outside the normal life cycle of the capital asset. If a capital asset is considered to be impaired, the amount of impairment is measured by the method that most reflects the decline in service utility of the capital asset at the lower of carrying value or fair value for impaired capital assets that will no longer be used by the District. No impairment losses were recognized in the year ended June 30, 2021.

# **EASTERN LANCASTER COUNTY SCHOOL DISTRICT**

## **NOTES TO FINANCIAL STATEMENTS**

June 30, 2021

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### **Compensated Absences**

District policies permit employees to accumulate earned but unused vacation, personal and sick days. The liability for these compensated absences is recorded as a noncurrent liability in the government-wide financial statements. A liability for these amounts is reported in the governmental fund financial statements only to the extent they have matured, for example, as a result of employee resignations and retirements.

### **Long-Term Obligations**

In the government-wide and proprietary fund financial statements, long-term debt and other long-term obligations are reported as liabilities. Bonds payable are reported net of the applicable bond premium or discount. Bond premiums and discounts are deferred and amortized over the life of the bonds. Deferred amounts on refunding are recorded as a deferred outflow of resources and amortized over the life of the old debt or the life of the new debt, whichever is shorter. All amounts are amortized using the straight-line method.

In the fund financial statements, governmental fund types recognize bond premiums and discounts, as well as bond issuance costs, during the current period. The face amount of debt issued is reported as other financing sources and uses. Premiums received and discounts paid on debt issuances are reported as other financing sources and uses. Issuance costs, whether or not withheld from the actual debt proceeds received, are reported as debt service expenditures except for refundings paid from proceeds which are reported as other financing costs.

### **Fund Equity**

As prescribed by GASB, governmental funds report fund balance in classifications based primarily on the extent to which the District is bound to honor constraints on the specific purposes for which amounts in the fund can be spent. The District reports the following fund balance classifications:

#### ***Non-spendable***

Non-spendable fund balances are amounts that cannot be spent because they are either (a) not in spendable form – such as inventory or prepaid insurance or (b) legally or contractually required to be maintained intact – such as a trust that must be retained in perpetuity.

#### ***Restricted***

Restricted fund balances are restricted when constraints placed on the use of resources are either (a) externally imposed by creditors, grantors, contributors or laws or regulations of other governments or (b) imposed by law through constitutional provisions or enabling legislation.

#### ***Committed***

Committed fund balances are amounts that can only be used for specific purposes determined by a formal action of the District's highest level of decision-making authority, the School Board. Committed amounts cannot be used for any other purpose unless the School Board removes those constraints by taking the same type of formal action (e.g., resolution).

#### ***Assigned***

Assigned fund balances are amounts that are constrained by the District's intent to be used for specific purposes, but are neither restricted nor committed. Intent is expressed by (a) the Chief of Finance and Operations or (b) an appointed body (e.g., finance committee) or (c) an official to which the District has delegated the authority to assign, modify or rescind amounts to be used for specific purposes.

Assigned fund balance includes (a) all remaining amounts that are reported in governmental funds (other than the General Fund) that are not classified as non-spendable, restricted or committed, and (b) amounts in the General Fund that are intended to be used for a specific purpose. Specific amounts that are not restricted or committed in a special revenue fund or the capital projects fund are assigned for purposes in accordance with the nature of their fund type.



# EASTERN LANCASTER COUNTY SCHOOL DISTRICT

## NOTES TO FINANCIAL STATEMENTS

June 30, 2021

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### **Unassigned**

Unassigned fund balance is the residual classification for the General Fund. This classification represents General Fund balance that has not been assigned to other funds, and that has not been restricted, committed or assigned to specific purposes within the General Fund.

When both restricted and unrestricted resources are available for use, it is the District's policy to use externally restricted resources first, then unrestricted resources—committed, assigned or unassigned—in order as needed.

### **Comparative Data**

Comparative totals for the prior year have been presented in the accompanying financial statements in order to provide an understanding of changes in the District's financial position and operations. Certain amounts presented in the prior year have been reclassified in order to be consistent with the current year's presentation. However, presentation of prior year totals by fund and activity type have not been presented in each of the statements since their inclusion would make the statements unduly complex and difficult to read. Summarized comparative information should be read in conjunction with the District's financial statements for the year ended June 30, 2020, from which the summarized information was derived.

### **Use of Estimates**

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect certain reported amounts and disclosures. Accordingly, actual results could differ from those estimates.

### **Implementation of New Accounting Pronouncements**

Effective July 1, 2020, the District adopted the provisions of GASB Statement No. 84 *"Fiduciary Activities"*; GASB Statement No. 90 *"Majority Equity Interests – an amendment of GASB Statements No. 14 and No. 61"*; GASB Statement No. 93 *"Replacement of Interbank Offered Rates"*; GASB Statement No. 95, *"Postponements of Effective Dates of Certain Authoritative Guidance"* and GASB Statement No. 97, *"Certain Component Unit Criteria, and Accounting and Financial Reporting for Internal Revenue Code Section 457 Deferred Compensation Plans – An Amendment of GASB Statements No. 14 and No. 84, and a Supersession of GASB Statement No. 32"*.

GASB Statement No. 84 improved guidance regarding the identification of fiduciary activities for accounting and financial reporting purposes and how those activities should be reported. GASB Statement No. 84 established criteria for identifying fiduciary activities of all state and local governments. The focus of the criteria generally is on (1) whether a government is controlling the assets of the fiduciary activity and (2) the beneficiaries with whom a fiduciary relationship exists. Separate criteria are included to identify fiduciary component units and postemployment benefit arrangements that are fiduciary activities. As a result of the implementation Statement No. 84 the District reported restricted net position and changes in fiduciary net position for its Student Activities Fund for the year ended June 30, 2021.

GASB Statement No. 90 improved the consistency and comparability of reporting a government's majority equity interest in a legally separate organization and to improve the relevance of financial statement information for certain component units. It defined a majority equity interest and specified that a majority equity interest in a legally separate organization should be reported as an investment if a government's holding of the equity interest meets the definition of an investment. A majority equity interest that meets the definition of an investment should be measured using the equity method, unless it is held by a special-purpose government engaged only in fiduciary activities, a fiduciary fund, or an endowment (including permanent and term endowments) or permanent fund. Those governments and funds should measure the majority equity interest at fair value. The implementation of GASB Statement No. 90 had no impact on the financial statements of the District for the year ended June 30, 2021.

# **EASTERN LANCASTER COUNTY SCHOOL DISTRICT**

## **NOTES TO FINANCIAL STATEMENTS**

**June 30, 2021**

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GASB Statement No. 93 addresses those and other accounting and financial implications that result from the replacement from IBOR by (1) providing exceptions for certain hedging derivatives to the hedge accounting termination provisions when an IBOR is replaced as the reference rate of the hedging derivative instrument's variable payment; (2) clarifying the hedge accounting termination provisions when a hedged item is amended to replace the reference rate; (3) clarifying that the uncertainty related to the continued availability of IBOR's does not, by itself affect the assessment of whether the occurrence of a hedged expected transaction is probable; (4) removing LIBOR as an appropriate benchmark interest rate for the qualitative evaluation of the effectiveness of an interest rate swap; (5) identifying a secured overnight financing rate and the effective federal funds rate as appropriate benchmark interest rates for the qualitative evaluation of the effectiveness of an interest rate swap and; (6) clarifying the definition of a reference rate, as it is used in GASB Statement 53 "Accounting and Financial Reporting for Derivative Instruments". The implementation of GASB Statement No. 93 had no impact on the District's financial statements for the year ended June 30, 2021.

GASB Statement No. 95 provided temporary relief to governments and other stakeholders in light of the COVID-19 pandemic by postponing the effective dates of certain provisions in statements that first became effective or are scheduled to be effective for periods beginning after June 15, 2018, and later. See references to GASB Statement No. 95 within the various pronouncements above to determine the impact on each individual statement. The implementation of GASB Statement No. 95 by the District postponed the implementation of GASB Statement No. 84 until year ended June 30, 2021 as described above and the implementation of GASB Statement No 87 until year ended June 30, 2022 as described below.

The objectives of GASB Statement No. 97 are to (1) increase consistency and comparability related to the reporting of fiduciary component units in circumstances in which a potential component unit does not have a governing board and the primary government performs the duties that a governing board typically would perform; (2) mitigate costs associated with the reporting of certain defined contribution pension plans, defined contribution other postemployment benefit (OPEB) plans, and employee benefit plans other than pension plans or OPEB plans (other employee benefit plans) as fiduciary component units in fiduciary fund financial statements; and (3) enhance the relevance, consistency, and comparability of the accounting and financial reporting for Internal Revenue Code (IRC) Section 457 deferred compensation plans (Section 457 plans) that meet the definition of a pension plan and for benefits provided through those plans. The implementation of GASB Statement No. 97 had no impact on the financial statements of the District for the year ended June 30, 2021.

### **New Accounting Pronouncements**

GASB Statement No. 87, "Leases" will be effective for the District for the year ended June 30, 2022. The objective of GASB Statement No. 87 is to better meet the information needs of financial statement users by improving accounting and financial reporting for leases by governments. GASB Statement No. 87 increases the usefulness of financial statements by requiring recognition of certain lease assets and liabilities for leases that previously were classified as operating leases and recognized as inflows of resources or outflows of resources based on the payment provisions of the contract. It establishes a single model for lease accounting based on the foundational principle that leases are financings of the right to use an underlying asset. Under GASB Statement No. 87, a lessee is required to recognize a lease liability and an intangible right-to-use lease asset, and a lessor is required to recognize a lease receivable and a deferred inflow of resources, thereby enhancing the relevance and consistency of information about leasing activities.

# EASTERN LANCASTER COUNTY SCHOOL DISTRICT

## NOTES TO FINANCIAL STATEMENTS

June 30, 2021

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GASB Statement No. 89, *"Accounting for Interest Cost Incurred Before the End of a Construction Period"*, will be effective for the District for the year ended June 30, 2022. The objectives of GASB Statement No. 89 are (1) to enhance the relevance and comparability of information about capital assets and the cost of borrowing for a reporting period and (2) to simplify accounting for interest cost incurred before the end of a construction period. GASB Statement No. 89 establishes accounting required for interest cost incurred before the end of a construction period. Such interest costs includes all interest that previously was accounted for in accordance with the requirements of GASB Statement No. 62, *"Codification of Accounting and Financial Reporting Guidance Contained in Pre-November 30, 1989 FASB and AICPA Pronouncements"*, which are superseded by GASB Statement No. 89. GASB Statement No. 89 requires that interest cost incurred before the end of a construction period be recognized as an expense in the period in which the cost is incurred for financial statements prepared using the economic resources measurement focus. As a result, interest cost incurred before the end of a construction period will not be included in the historical cost of a capital asset reported in a business-type activity or enterprise fund. GASB Statement No. 89 also reiterates that in financial statements prepared using the current financial resources measurement focus, interest cost incurred before the end of a construction period should be recognized as an expenditure on a basis consistent with government fund accounting principles.

GASB Statement No. 91, *"Conduit Debt Obligations"* will be effective for the District for the year ended June 30, 2022. GASB Statement No. 91 provides a single method of reporting conduit debt obligations by issuers and eliminate diversity in practice associated with (1) commitments extended by issuers, (2) arrangements associated with conduit debt obligations, and (3) related note disclosures. This Statement achieves those objectives by clarifying the existing definition of a conduit debt obligation; establishing that a conduit debt obligation is not a liability of the issuer; establishing standards for accounting and financial reporting of additional commitments and voluntary commitments extended by issuers and arrangements associated with conduit debt obligations; and improving required note disclosures.

GASB Statement No. 92, *"Omnibus 2020"* will be effective for the District for the year ended June 30, 2022. GASB Statement No. 92 addresses a variety of topics to enhance comparability in accounting and financial reporting and improve consistency of authoritative literature by addressing practice issues that have been identified during implementation and application of certain GASB Statements.

GASB Statement No. 94, *"Public-Private and Public-Public Partnerships and Availability Payment Arrangements"* will be effective for the District for the year ended June 30, 2023. GASB Statement No. 94 improves financial reporting by addressing issues related to public-private and public-public partnership arrangements (*"PPPs"*). As used in this Statement, a PPP is an arrangement in which a government (the transferor) contracts with an operator (a governmental or nongovernmental entity) to provide public services by conveying control of the right to operate or use a nonfinancial asset, such as infrastructure or other capital asset (the underlying PPP asset), for a period of time in an exchange or exchange-like transaction. Some PPPs meet the definition of a service concession arrangement (SCA), which the Board defines in this Statement as a PPP in which (1) the operator collects and is compensated by fees from third parties; (2) the transferor determines or has the ability to modify or approve which services the operator is required to provide, to whom the operator is required to provide the services, and the prices or rates that can be charged for the services; and (3) the transferor is entitled to significant residual interest in the service utility of the underlying PPP asset at the end of the arrangement.

GASB Statement No. 96, *"Subscription-Based Information Technology Arrangements"* will be effective for the District for the year ended June 30, 2023. This Statement provides guidance on the accounting and financial reporting for subscription-based information technology arrangements (*"SBITA"*s) for government end users (governments). This Statement (1) defines a SBITA; (2) establishes that a SBITA results in a right-to-use subscription asset—an intangible asset—and a corresponding subscription liability; (3) provides the capitalization criteria for outlays other than subscription payments, including implementation costs of a SBITA; and (4) requires note disclosures regarding a SBITA. To the extent relevant, the standards for SBITAs are based on the standards established in Statement No. 87, Leases, as amended.

# EASTERN LANCASTER COUNTY SCHOOL DISTRICT

## NOTES TO FINANCIAL STATEMENTS

June 30, 2021

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### (2) STEWARDSHIP, COMPLIANCE AND ACCOUNTABILITY

#### **Budgetary Information**

An annual budget is adopted prior to the beginning of each year for the General Fund on a modified accrual basis of accounting. The General Fund is the only fund for which a budget is legally required, although project-length financial plans are adopted for the Capital Projects fund.

The District is required to publish notice by advertisement at least once in a newspaper of general circulation in the municipalities in which it is located, and within 20 days of final action, that the proposed budget has been prepared and is available for public inspection at the administrative offices of the District. Notice that public hearings will be held on the proposed operating budget must be included in the advertisement; such hearings are required to be scheduled at least 10 days prior to when final action on adoption is taken by the School Board.

After the legal adoption of the budget, the School Board is required to file a copy of the budget with the Pennsylvania Department of Education by July 31. Additional copies of the budget also are required to be filed with the House Education Committee and the Senate Education Committee by September 15.

Legal budgetary control is maintained at the sub-function/major object level. The School Board may make transfers of funds appropriated in any particular item of expenditure by legislative action in accordance with Pennsylvania School Code. Management may amend the budget at the sub-function/sub-object level without approval from the School Board. Appropriations lapse at the end of the fiscal period. Budgetary information reflected in the financial statements is presented at or below the level of budgetary control and includes the effect of approved budget amendments.

### (3) DEPOSITS AND INVESTMENTS

State statutes authorize the District to invest in U.S. Treasury bills, time or share accounts of institutions insured by the Federal Deposit Insurance Corporation or in certificates of deposit when they are secured by proper bond or collateral, repurchase agreements, state treasurer's investment pools or mutual funds.

#### **Deposits**

##### **Custodial Credit Risk**

Custodial credit risk is the risk that in the event of a bank failure, the government's deposits may not be returned. At June 30, 2021, the carrying amount of the District's deposits was \$25,955,845 and the bank balance was \$26,267,201. The District is required by state statute to deposit funds in depositories that are either banks, banking institutions or trust companies located in Commonwealth of Pennsylvania. To the extent that such deposits exceed federal insurance, the depositories must pledge as collateral obligations of the United States, Commonwealth of Pennsylvania or any political subdivision. Under Act 72 of 1971, as amended, the depositories may meet this collateralization requirement by pooling appropriate securities to cover all public funds on deposit. All of the cash deposits of the District are in the Pennsylvania School District Liquid Asset Fund ("**PSDLAF**"). Although not registered with the Securities and Exchange Commission and not subject to regulatory oversight, PSDLAF acts like a money market mutual fund in that its objective is to maintain a stable net assets value of \$1 per share, is rated by a nationally recognized statistical rating organization and is subject to an independent annual audit. As of June 30, 2021, PSDLAF was rated as AAA by a nationally recognized statistical rating agency.

#### **Investments**

At June 30, 2021, the District had the following investments:

Investments due within one year –

PSDLAF collateralized investment pool  
and certificates of deposit

**\$3,943,286**

# EASTERN LANCASTER COUNTY SCHOOL DISTRICT

## NOTES TO FINANCIAL STATEMENTS

June 30, 2021

PSDLAF collateralized investment pools are fully collateralized by U.S. government agency and treasury obligations and certificates of deposit. PSDLAF collateralized investment pools were valued using Level 2 inputs.

### **Custodial Credit Risk**

For an investment, custodial credit risk is the risk that, in the event of the failure of the counterparty, the District will not be able to recover the value of the investments or collateral security that are in the possession of an outside party. The District had no investments subject to custodial credit risk as of June 30, 2021.

### **Interest Rate Risk**

The District's investment policy limits investment maturities in accordance with state statutes as a means of managing its exposure to fair value losses arising from increasing interest rates. The District had no investments subject to interest rate risk as of June 30, 2021.

### **Credit Risk**

The District's investment policy limits its investments that are not backed by the "full faith and credit" of the federal and state government to those with the highest credit rating available for such investments issued by a recognized statistical rating organization.

## **(4) CAPITAL ASSETS**

Capital asset activity for the year ended June 30, 2021 was as follows:

	<b><u>Beginning Balance</u></b>	<b><u>Increases</u></b>	<b><u>Decreases</u></b>	<b><u>Ending Balance</u></b>
<b>Governmental activities</b>				
Capital assets not being depreciated				
Land	\$ 5,754,199	\$ -	\$ 287,500	\$ 5,466,699
Construction in progress	2,185,134	3,870,384	1,278,539	4,776,979
<b>Total capital assets not being depreciated</b>	<b>7,939,333</b>	<b>3,870,384</b>	<b>1,566,039</b>	<b>10,243,678</b>
Capital assets being depreciated				
Land improvements	3,123,832	811,565	-	3,935,397
Buildings and improvements	86,726,120	5,244,826	575,000	91,395,946
Furniture and equipment	7,322,982	549,852	8,949	7,863,885
Vehicles	1,010,890	-	-	1,010,890
Textbooks and library books	218,964	24,788	61,007	182,745
<b>Total capital assets being depreciated</b>	<b>98,402,788</b>	<b>6,631,031</b>	<b>644,956</b>	<b>104,388,863</b>
Less accumulated depreciation for				
Land improvements	(1,364,404)	(166,009)	-	(1,530,413)
Buildings and improvements	(42,627,786)	(1,994,007)	(50,313)	(44,571,550)
Furniture and equipment	(4,906,748)	(597,766)	(5,966)	(5,498,548)
Vehicles	(590,967)	(97,195)	-	(688,162)
Textbooks and library books	(154,354)	(29,049)	(61,007)	(122,396)
<b>Total accumulated depreciation</b>	<b>(49,644,259)</b>	<b>(2,884,096)</b>	<b>(117,286)</b>	<b>(52,411,069)</b>
<b>Total capital assets being depreciated, net</b>	<b>48,758,529</b>	<b>3,746,935</b>	<b>527,670</b>	<b>51,977,794</b>
<b>Governmental activities, net</b>	<b>\$ 56,697,862</b>	<b>\$ 7,617,319</b>	<b>\$ 2,093,709</b>	<b>\$ 62,221,472</b>

# EASTERN LANCASTER COUNTY SCHOOL DISTRICT

## NOTES TO FINANCIAL STATEMENTS

June 30, 2021

### Business-type activities

Capital assets being depreciated				
Machinery and equipment	\$ 609,367	\$ 18,970	\$ 4,770	\$ 623,567
Vehicles	<u>81,963</u>	<u>-</u>	<u>-</u>	<u>81,963</u>
<b>Total capital assets being depreciated</b>	<u>691,330</u>	<u>18,970</u>	<u>(4,770)</u>	<u>705,530</u>
Less accumulated depreciation				
Machinery and equipment	(497,255)	(16,329)	(3,872)	(509,712)
Vehicles	<u>(39,681)</u>	<u>(6,907)</u>	<u>-</u>	<u>(46,588)</u>
<b>Total accumulated depreciation</b>	<u>(536,936)</u>	<u>(23,236)</u>	<u>(3,872)</u>	<u>(556,300)</u>
<b>Business-type activities, net</b>	<u>\$ 154,394</u>	<u>\$ (4,266)</u>	<u>\$ 898</u>	<u>\$ 149,230</u>

Depreciation expense was charged to functions/programs of the District as follows:

### Governmental activities

Instruction	\$1,884,959
Instructional student support	99,267
Administrative and financial support services	574,227
Operation and maintenance of plant services	276,966
Pupil transportation	4,420
Student activities	<u>44,257</u>

**Total depreciation expense – governmental activities** \$2,884,096

### Business-type activities

Food service	<u>\$ 23,236</u>
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As of June 30, 2021, the district had outstanding construction projects to be completed. Construction commitments and the amounts completed as of June 30, 2021 are as follows:

	<u>Project Amount</u>	<u>Completed Through June 30, 2021</u>	<u>Remaining Commitments</u>
Garden Spot High School/Middle School locker room renovations	\$4,173,195	\$4,153,762	\$ 19,433
Synthetic turf project	<u>2,552,550</u>	<u>623,217</u>	<u>1,929,333</u>
	<u>\$6,725,745</u>	<u>\$4,776,979</u>	<u>\$1,948,766</u>

## (5) INTERNAL RECEIVABLES, PAYABLES AND TRANSFERS

The composition of interfund balances as of June 30, 2021 is as follows:

<u>Receivable To</u>	<u>Amount</u>	<u>Payable From</u>	<u>Amount</u>
Capital Projects Fund	\$1,938,093	General Fund	\$1,938,093
Food Service Fund	6,010	General Fund	6,010
Internal Service Fund	<u>600,000</u>	General Fund	<u>600,000</u>
	<u>\$2,544,103</u>		<u>\$2,544,103</u>

Interfund balances between funds represent temporary loans recorded at year-end as the result of a final allocation of expenses.

# EASTERN LANCASTER COUNTY SCHOOL DISTRICT

## NOTES TO FINANCIAL STATEMENTS

June 30, 2021

A summary of interfund transfers for the year ended June 30, 2021 is as follows:

<u>Transfers In</u>	<u>Amount</u>	<u>Transfers Out</u>	<u>Amount</u>
Capital Projects Fund	\$2,631,609	General Fund	\$2,631,609
Food Service Fund	<u>126</u>	General Fund	<u>126</u>
	<u>\$2,631,735</u>		<u>\$2,631,735</u>

Transfers from the General Fund to the Capital Projects Fund represent transfers to subsidize costs associated with the acquisition of capital assets, while transfers from the General Fund to the Food Service Fund represent transfers to subsidize costs associated with food service operations.

### (6) NONCURRENT LIABILITIES

The following summarizes the changes in noncurrent liabilities for the year ended June 30, 2021:

	<u>Balance July 1, 2020</u>	<u>Increases</u>	<u>Decreases</u>	<u>Balance June 30, 2021</u>	<u>Amount Due Within One Year</u>
<b>Governmental activities</b>					
<b>General obligation debt</b>					
Bonds payable	\$ 5,430,000	\$ -	\$3,430,000	\$ 2,000,000	\$2,000,000
Bond premiums	105,139	-	80,311	24,828	24,828
Bond discounts	<u>(16,516)</u>	<u>-</u>	<u>(12,616)</u>	<u>(3,900)</u>	<u>(3,900)</u>
<b>Total general obligation debt</b>	<u>5,518,623</u>	<u>-</u>	<u>3,497,695</u>	<u>2,020,928</u>	<u>2,020,928</u>
<b>Other noncurrent liabilities</b>					
Compensated absences	385,188	21,984	-	407,172	55,397
Accrued retirement bonuses	230,077	24,308	-	254,385	28,565
OPEB liability	4,100,224	181,876	169,942	4,112,158	-
Net OPEB liability – PSERS	3,311,973	79,762	-	3,391,735	-
Net pension liability - PSERS	<u>72,851,070</u>	<u>4,441,444</u>	<u>-</u>	<u>77,292,514</u>	<u>-</u>
<b>Total other noncurrent liabilities</b>	<u>80,878,532</u>	<u>4,749,374</u>	<u>169,942</u>	<u>85,457,964</u>	<u>83,962</u>
<b>Total governmental activities</b>	<u>86,397,155</u>	<u>4,749,374</u>	<u>3,667,637</u>	<u>87,478,892</u>	<u>2,104,890</u>
<b>Business-type activities</b>					
Net OPEB liability – PSERS	27,169	-	682	26,487	-
Net pension liability - PSERS	<u>597,625</u>	<u>5,984</u>	<u>-</u>	<u>603,609</u>	<u>-</u>
<b>Total business-type activities</b>	<u>624,794</u>	<u>5,984</u>	<u>682</u>	<u>630,096</u>	<u>-</u>
<b>Total noncurrent liabilities</b>	<u>\$87,021,949</u>	<u>\$4,755,358</u>	<u>\$3,668,319</u>	<u>\$88,108,988</u>	<u>\$2,104,890</u>

Noncurrent liabilities of governmental activities are generally liquidated by the General Fund, while noncurrent liabilities of the business-type activities are liquidated by the Food Service Fund.

### (7) GENERAL OBLIGATION DEBT

General obligation debt is a direct obligation of the District for which full faith and credit are pledged and is payable from unrestricted local sources. The District has not pledged any assets as collateral for general obligation debt. General obligation debt was issued to finance capital expenditures or to finance the retirement (refund) of prior general obligation debt.

# EASTERN LANCASTER COUNTY SCHOOL DISTRICT

## NOTES TO FINANCIAL STATEMENTS

June 30, 2021

General obligation debt outstanding as of June 30, 2021 consisted of the following:

<u>Description</u>	<u>Interest Rate(s)</u>	<u>Original Issue Amount</u>	<u>Final Maturity</u>	<u>Principal Outstanding</u>
<b>General obligation bonds</b>				
Series of 2017	0.95% - 4.00%	\$9,440,000	02/15/2022	<u>\$2,000,000</u>

Annual debt service requirements to maturity on these obligations are as follows:

<u>Year ending June 30,</u>	<u>Principal Maturities</u>	<u>Interest Maturities</u>	<u>Total Maturities</u>
2022	<u>\$2,000,000</u>	<u>\$52,400</u>	<u>\$2,052,400</u>

### (8) ACCRUED RETIREMENT BONUSES

Upon voluntary retirement, a professional employee with 25 years or more with the Public School Employee's Retirement System and at least 10 consecutive years of employment with the District will receive a retirement bonus of \$6,000 if notice is given of their intent to retire by September 15<sup>th</sup> for mid-year retirements coinciding with the end of the first semester or by January 15<sup>th</sup> for end of the year retirements. Additionally, all support staff retiring from the District with 15 full-time years of service shall receive a retirement bonus of \$3,000 plus \$200 for each year of service beyond.

### (9) OTHER POST-EMPLOYMENT BENEFITS

#### Single-Employer Defined Benefit OPEB Plan

The District's other post-employment benefits include a single-employer defined benefit plan that provides medical insurance to all retirees and their dependents. The School Board has the authority to establish and amend benefit provisions. The plan does not issue any financial report and is not included in the report of any public employee retirement system or any other entity.

#### OPEB Plan Membership

Membership in the OPEB plan consisted of the following at July 1, 2019:

Active plan members	357
Inactive plan members entitled to but not yet receiving benefits	-
Inactive plan members or beneficiaries currently receiving benefits	<u>14</u>
Total	<u>371</u>

#### Funding Policy

The District's contributions are funded on a pay-as-you-go basis. The contribution requirements of retirees are established and may be amended by the School Board.

#### OPEB Liability

The District's OPEB liability has been measured as of June 30, 2021. The total OPEB liability was determined by an actuarial valuation as of July 1, 2019, and by rolling forward the liabilities from the July 1, 2019 actuarial valuation through the measurement date. No significant events or changes in assumptions occurred between the valuation date and the fiscal year end. The net OPEB liability is \$4,112,158, all of which is unfunded. As of June 30, 2021, the OPEB liability of \$4,112,158 is related to the governmental funds and is recorded in the governmental activities in the government-wide statement of net position.



# EASTERN LANCASTER COUNTY SCHOOL DISTRICT

## NOTES TO FINANCIAL STATEMENTS

June 30, 2021

The District's change in its OPEB liability for the year ended June 30, 2021 was as follows:

<b>Balances as of July 1, 2020</b>	<u>\$4,100,224</u>
<b>Changes for the year:</b>	
Service cost	40,631
Interest on total OPEB liability	141,245
Benefit payments	<u>(169,942)</u>
<b>Net changes</b>	<u>11,934</u>
<b>Balances as of June 30, 2021</b>	<u>\$4,112,158</u>

### **OPEB Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to OPEB**

For the year ended June 30, 2021, the District recognized OPEB expense of \$399,326. At June 30, 2021, the District had deferred inflows of resources and deferred outflows of resources related to the OPEB plan from the following sources:

	<b><u>Deferred Outflows of Resources</u></b>	<b><u>Deferred Inflows of Resources</u></b>
Difference between projected and actual experience	\$ -	\$170,614
Changes in assumptions	<u>1,377,569</u>	<u>-</u>
	<u>\$1,377,569</u>	<u>\$170,614</u>

Amounts reported as deferred outflows of resources and deferred inflows of resources related to OPEB will be recognized in OPEB expense as follows:

### **Year ended June 30,**

2022	\$ 223,190
2023	223,190
2024	223,190
2025	223,190
2026	161,961
Thereafter	<u>152,234</u>
	<u>\$1,206,955</u>

### **Sensitivity of the OPEB Liability to Change in Healthcare Cost Trend Rates**

The following presents the OPEB liability for June 30, 2021, calculated using current healthcare cost trends as well as what the OPEB liability would be if health cost trends were 1-percentage point lower or 1-percentage point higher than the current rate:

	<b><u>1% Decrease</u></b>	<b><u>Trend Rate</u></b>	<b><u>1% Increase</u></b>
OPEB liability	<u>\$3,431,680</u>	<u>\$4,112,158</u>	<u>\$4,892,380</u>

### **Sensitivity of the OPEB Liability to Changes in the Discount Rate**

The following presents the net OPEB liability of the District calculated using the discount rate of 3.50%, as well as what the OPEB liability would be if it were calculated using the discount rate that is one percentage point lower (2.50%) or 1 percentage point higher (4.50%) than the current rate:

	<b><u>1% Decrease 2.50%</u></b>	<b><u>Current Discount Rate 3.50%</u></b>	<b><u>1% Increase 4.50%</u></b>
OPEB Liability	<u>\$4,540,927</u>	<u>\$4,112,158</u>	<u>\$3,740,815</u>

# EASTERN LANCASTER COUNTY SCHOOL DISTRICT

## NOTES TO FINANCIAL STATEMENTS

June 30, 2021

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### **Actuarial Methods and Significant Assumptions**

The OPEB Liability as of June 30, 2021, was determined by rolling forward the OPEB Liability as of July 1, 2019 to June 30, 2021 using the following actuarial assumptions, applied to all periods included in the measurement:

- Actuarial cost method – entry age normal
- Discount rate – 3.50% – 20-year high-grade municipal rate index.
- Salary growth – an annual rate of 2.50%.
- Assumed healthcare cost trends – 5.50% decreasing to 4.70% in 2059/60+.
- Mortality rates were based on the PubT.H.2000 Employee and PubT.H.2000 Healthy Annuitant, adjusted to reflect experience and projected using a modified version of the MP-2018 mortality improvement scale.

### **Cost Sharing Multiple-Employer Defined Benefit OPEB Plan**

For purposes of measuring the net OPEB liability, deferred outflows of resources and deferred inflows of resources related to OPEB, and OPEB expense, information about the fiduciary net position of PSERS and additions to/deductions from PSERS's fiduciary net position have been determined on the same basis as they are reported by PSERS. For this purpose, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value.

### **Plan Description**

PSERS provides health insurance premium assistance which, is a governmental cost sharing, multiple-employer OPEB plan for all eligible retirees who qualify and elect to participate. Employer contribution rates for health insurance premium assistance are established to provide reserves in the health insurance account that are sufficient for the payment of health insurance premium assistance benefits for each succeeding year. Effective January 1, 2002 under the provisions of Act 9 of 2001, participating eligible retirees are entitled to receive premium assistance payments equal to the lesser of \$100 per month or their out-of-pocket monthly health insurance premium. To receive premium assistance, eligible retirees must obtain their health insurance through either their school employer or the PSERS' health options program. As of June 30, 2020, there were no assumed future benefit increases to participating eligible retirees.

Retirees of PSERS can participate in the health insurance premium assistance program if they satisfy the following criteria:

- Have 24 ½ or more years of service, or
- Are a disability retiree, or
- Have 15 or more years of service and retired after reaching superannuation age, and
- Participate in the PSERS' health options program or employer-sponsored health insurance program.

### **Benefits Provided**

Participating eligible retirees are entitled to receive premium assistance payments equal to the lesser of \$100 per month or their out-of-pocket monthly health insurance premium. To receive premium assistance, eligible retirees must obtain their health insurance through either their school employer or the PSERS' health options program. As of June 30, 2020, there were no assumed future benefit increases to participating eligible retirees.

### **Employer Contributions**

The District's contractually required contribution rate for the fiscal year ended June 30, 2021 was 0.82% of covered payroll, actuarially determined as an amount that, when combined with employee contributions, is expected to finance the costs of benefits earned by employees during the year, with an additional amount to finance any unfunded accrued liability. Contributions to the OPEB plan from the District were \$188,999 for the year ended June 30, 2021.

# EASTERN LANCASTER COUNTY SCHOOL DISTRICT

## NOTES TO FINANCIAL STATEMENTS

June 30, 2021

### **OPEB Liabilities, OPEB Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to OPEB**

At June 30, 2021, the District reported a liability of \$3,418,222 for its proportionate share of the net OPEB liability. The net OPEB liability was measured as of June 30, 2020, and the total OPEB liability used to calculate the net OPEB liability was determined by rolling forward PSERS' total OPEB liability as of June 30, 2019 to June 30, 2020. The District's proportion of the net OPEB liability was calculated utilizing the employer's one-year reported covered payroll as it relates to the total one-year reported covered payroll. At June 30, 2020, the District's proportion was 0.1582 percent, which was an increase of 0.0012 percent from its proportion measured as of June 30, 2019. As of June 30, 2021, the OPEB liability of \$3,391,735 is related to the governmental funds and is recorded in the governmental activities in the government-wide statement of net position and the remaining \$26,487 of the OPEB liability is recorded as a liability in the proprietary fund statement of net position, and in the business-type activities in the government-wide statement of net position.

For the year ended June 30, 2021, the District recognized OPEB expense of \$201,000. At June 30, 2021, the District reported deferred outflows of resources and deferred inflows of resources related to OPEB from the following sources:

	<b><u>Deferred Outflows of Resources</u></b>	<b><u>Deferred Inflows of Resources</u></b>
Net difference between expected and actual experience	\$ 31,000	\$ -
Changes in assumptions	139,000	75,000
Net difference between projected and actual investment earnings	6,000	-
Changes in proportions	113,000	-
Contributions subsequent to the measurement date	<u>188,999</u>	<u>-</u>
	<b><u>\$477,999</u></b>	<b><u>\$75,000</u></b>

\$188,999 reported as deferred outflows of resources related to OPEB resulting from District contributions subsequent to the measurement date will be recognized as a reduction of the net OPEB liability in the year ended June 30, 2021 (measurement date). Other amounts reported as deferred outflows of resources and deferred inflows of resources related to OPEB will be recognized in OPEB expense as follows:

#### **Measurement Date Year ended June 30,**

2021	\$ 39,000
2022	38,000
2023	38,000
2024	54,000
2025	31,000
Thereafter	<u>14,000</u>
	<b><u>\$214,000</u></b>

### **Actuarial Assumptions**

The net OPEB liability as of June 30, 2020, was determined by rolling forward the PSERS' OPEB liability as of June 30, 2019 to June 30, 2020 using the following actuarial assumptions, applied to all periods included in the measurement:

- Actuarial cost method – entry age normal – level % of pay
- Investment return – 2.66% – Standard & Poor's 20-year municipal bond rate

# EASTERN LANCASTER COUNTY SCHOOL DISTRICT

## NOTES TO FINANCIAL STATEMENTS

June 30, 2021

- Salary growth – Effective average of 5.00%, comprised of inflation of 2.75% and 2.25% for real wage growth and for merit or seniority increases.
- Premium assistance reimbursement is capped at \$1,200 per year.
- Assumed healthcare cost trends were applied to retirees with less than \$1,200 in premium assistance per year.
- Mortality rates were based on the RP-2014 mortality tables for males and females, adjusted to reflect PSERS' experience and projected using a modified version of the MP-2015 mortality improvement scale.

Participation rate:

- Eligible retirees will elect to participate pre age 65 at 50%
- Eligible retirees will elect to participate post age 65 at 70%

The actuarial assumptions used in the June 30, 2020 valuation were based on the results of an actuarial experience study that was performed for the five-year period June 30, 2015.

The following assumptions were used to determine the contribution rate:

- The results of the actuarial valuation as of June 30, 2018 determined the employer contribution rate for fiscal year 2020.
- Cost method – amount necessary to assure solvency of premium assistance through the third fiscal year after the valuation date.
- Asset valuation method: market value.
- Participation rate: 63% of eligible retirees are assumed to elect premium assistance.
- Mortality rates and retirement ages were based on the RP-2000 combined healthy annuitant tables with age set back 3 for both males and females for healthy annuitants and for dependent beneficiaries. For disabled annuitants, the RP-2000 combined disabled tables with age set back 7 years for males and 3 years for females for disabled annuitants. (A unisex table based on the RP-2000 combined healthy annuitant tables with age set back 3 years for both genders assuming the population consists of 25% males and 75% females is used to determine actuarial equivalent benefits.)

Investments consist primarily of short term assets designed to protect the principal of the OPEB plan assets. The expected rate of return on OPEB plan investments was determined using the OPEB asset allocation policy and best estimates of geometric real rates of return for each asset class.

The OPEB plan's policy in regard to the allocation of invested plan assets is established and may be amended by the Board. Under the program, as defined in the retirement code employer contribution rates for health insurance premium assistance are established to provide reserves in the health insurance account that are sufficient for the payment of health insurance premium assistance benefits for each succeeding year.

<u>OPEB – Asset Class</u>	<u>Target Allocation</u>	<u>Long-Term Expected Real Rate of Return</u>
Cash	50.3%	(1.0%)
US Core Fixed Income	46.5%	(0.1%)
Non-US Developed Fixed	3.2%	(0.1%)
	<u>100.00%</u>	

The above was the Board's adopted asset allocation policy and best estimates of geometric real rates of return for each major asset class as of June 30, 2020.

# EASTERN LANCASTER COUNTY SCHOOL DISTRICT

## NOTES TO FINANCIAL STATEMENTS

June 30, 2021

### Discount Rate

The discount rate used to measure the OPEB liability was 2.66%. Under the OPEB plan's funding policy, contributions are structured for short term funding of health insurance premium assistance. The funding policy sets contribution rates necessary to assure solvency of health insurance premium assistance through the third fiscal year after the actuarial valuation date. The health insurance premium assistance account is funded to establish reserves that are sufficient for the payment of health insurance premium assistance benefits for each succeeding year. Due to the short term funding policy, the OPEB plan's fiduciary net position was not projected to be sufficient to meet projected future benefit payments, therefore the OPEB plan is considered a "pay-as-you-go" plan. A discount rate of 2.66% which represents the Standard & Poor's 20-year municipal bond rate at June 30, 2020, was applied to all projected benefit payments to measure the total net OPEB liability.

### Sensitivity of District's Proportionate Share of the Net OPEB Liability to Change in Healthcare Cost Trend Rates

Healthcare cost trends were applied to retirees receiving less than \$1,200 in annual health insurance premium assistance. As of June 30, 2020, retirees health insurance premium assistance benefits are not subject to future healthcare cost increases. The healthcare insurance premium assistance reimbursement for qualifying retirees is capped at a maximum of \$1,200. The actual number of retirees receiving less than the \$1,200 per year cap is a small percentage of the total population and has a minimal impact on healthcare cost trends as depicted below.

The following presents the net OPEB liability for June 30, 2020, calculated using current healthcare cost trends as well as what net OPEB liability would be if health cost trends were 1-percentage point lower or 1-percentage point higher than the current rate:

	<u>1% Decrease</u>	<u>Trend Rate</u>	<u>1% Increase</u>
District's proportionate share of the net OPEB liability	<u>\$3,417,784</u>	<u>\$3,418,222</u>	<u>\$3,418,572</u>

### Sensitivity of the District's Proportionate Share of the Net OPEB Liability to Changes in the Discount Rate

The following presents the net OPEB liability, calculated using the discount rate of 2.66% as well as what the net OPEB liability would be if it were calculated using a discount rate that is 1-percentage point lower (1.66%) or 1-percentage-point higher (3.66%) than the current rate:

	<u>1% Decrease</u>	<u>Current Discount Rate</u>	<u>1% Increase</u>
	<u>1.66%</u>	<u>2.66%</u>	<u>3.66%</u>
District's proportionate share of the net OPEB liability	<u>\$3,897,301</u>	<u>\$3,418,222</u>	<u>\$3,021,505</u>

### OPEB Plan Fiduciary Net Position

Detailed information about PSERS' fiduciary net position is available in PSERS Comprehensive Annual Financial Report which can be found on PSERS's website at [www.psers.pa.gov](http://www.psers.pa.gov).

# EASTERN LANCASTER COUNTY SCHOOL DISTRICT

## NOTES TO FINANCIAL STATEMENTS

June 30, 2021

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### (10) PENSION PLAN

For purposes of measuring the net pension liability, deferred outflows of resources and deferred inflows of resources related to pensions, and pension expense, information about the fiduciary net position of the Public School Employees Retirement System ("**PSERS**") and additions to/deductions from PSERS's fiduciary net position have been determined on the same basis as they are reported by PSERS. For this purpose, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms.

#### **Plan Description**

PSERS is a governmental cost-sharing multi-employer defined benefit pension plan that provides retirement benefits to public school employees of the Commonwealth of Pennsylvania. The members eligible to participate in the system include all full-time public employees, part-time hourly public school employees who render at least 500 hours of service in the school year, and part-time per diem public school employees who render at least 80 days of service in the school year in any of the reporting entities in Pennsylvania. PSERS issues a publicly available financial report that can be obtained at [www.psers.state.pa.us](http://www.psers.state.pa.us).

#### **Benefits Provided**

PSERS provides retirement, disability, and death benefits. Members are eligible for monthly retirement benefits upon reaching (a) age 62 with at least 1 year credited service; (b) age 60 with 30 more years of credited service; or (c) 35 or more years of service regardless of age. Act 120 of 2010 (Act 120) preserves the benefits of existing members and introduced benefit reductions for individuals who become new members on or after July 1, 2011. Act 120 created two membership classes, Membership Class T-E (Class T-E) and Membership Class T-F (Class T-F). To qualify for normal retirement, Class T-E and Class T-F members must work until age 65 with a minimum of 3 years of service or attain a total combination of age and service that is equal to or greater than 92 with a minimum of 35 years of service. Benefits are generally equal to 2.00% or 2.50%, depending upon membership class, of the member's final average salary (as defined in the code) multiplied by the number of years of credited service. For members whose membership started prior to July 1, 2011, after completion of five years of service, a member's right to the defined benefits is vested and early retirement benefits may be elected. For Class T-E and Class T-F members, the right to benefits is vested after ten years of service.

Participants are eligible for disability retirement benefits after completion of five years of credited service. Such benefits are generally equal to 2.00% or 2.50%, depending upon membership class, of the member's final average salary (as defined in the code) multiplied by the number of years of credited service, but not less than one-third of such salary nor greater than the benefit the member would have had at normal retirement age. Members over normal retirement age may apply for disability benefits.

Death benefits are payable upon the death of an active member who has reached age 62 with at least one year of credited service (age 65 with at least three years of credited service for Class T-E and Class T-F members) or who has at least five years of credited service (ten years for Class T-E and Class T-F members). Such benefits are actuarially equivalent to the benefit that would have been effective if the member had retired on the day before death.

#### **Contributions**

##### **Member Contributions**

Active members who joined the system prior to July 22, 1983, contribute at 5.25% (Membership Class T-C) or at 6.50% (Membership Class T-D) of the member's qualifying compensation.

Members who joined the system on or after July 22, 1983 and who were active or inactive as of July 1, 2001, contribute at 6.25% (Membership Class T-C) or at 7.50% (Membership Class T-D) of the member's qualifying compensation.

# EASTERN LANCASTER COUNTY SCHOOL DISTRICT

## NOTES TO FINANCIAL STATEMENTS

June 30, 2021

Members who joined the system after June 30, 2001 and before July 1, 2011, contribute at 7.50% (automatic Membership Class T-D). For all new hires and for members who elected Class T-D membership, the higher contribution rates began with service rendered on or after January 1, 2002.

Members who joined the system after June 30, 2011, automatically contribute at the Membership Class T-E rate of 7.50% (base rate) of the member's qualifying compensation. All new hires after June 30, 2011, who elect T-F membership, contribute at 10.30% (base rate) of the member's qualifying compensation. Membership Class T-E and T-F are affected by a "shared risk" provision in Act 120 of 2010 that in future fiscal years could cause Membership Class T-E contribution rate to fluctuate between 7.50% and 9.50% and Membership Class T-F contribution rate to fluctuate between 10.30% and 12.30%.

### **Employer Contributions**

The District's contractually required contribution rate for fiscal year ended June 30, 2021 was 33.51% of covered payroll, actuarially determined as an amount that, when combined with employee contributions, is expected to finance the costs of benefits earned by employees during the year, with an additional amount to finance any unfunded accrued liability. Contributions to the plan from the District were \$7,765,085 for the year ended June 30, 2021.

### **Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions**

At June 30, 2021, the District reported a liability of \$77,896,123 for its proportionate share of the net pension liability. The net pension liability was measured as of June 30, 2019, and the total pension liability used to calculate the net pension liability was determined by rolling forward PSERS' total pension liability as of June 30, 2019 to June 30, 2020. The District's proportion of the net pension liability was calculated utilizing the employer's one-year reported covered payroll as it relates to the total one-year reported covered payroll. At June 30, 2020, the District's proportion was 0.1582 percent, which was an increase of 0.0012 percent from its proportion measured as of June 30, 2019. As of June 30, 2021, the net pension liability of \$77,292,514 is related to the governmental funds and is recorded in the governmental activities in the government-wide statement of net position and the remaining \$603,609 of the net pension liability is recorded as a liability in the proprietary fund statement of net position, and in the business-type activities in the government-wide statement of net position.

For the year ended June 30, 2021, the District recognized pension expense of \$9,276,000. At June 30, 2021, the District reported deferred outflows of resources and deferred inflows of resources related to pensions from the following sources:

	<b><u>Deferred Outflows of Resources</u></b>	<b><u>Deferred Inflows of Resources</u></b>
Difference between expected and actual experience	\$ 204,000	\$1,867,000
Changes in assumptions	-	-
Net difference between projected and actual investment earnings	3,423,000	-
Changes in proportions	1,467,000	-
Contributions subsequent to the measurement date	<u>7,765,085</u>	<u>-</u>
	<u>\$12,859,085</u>	<u>\$1,867,000</u>

\$7,765,085 reported as deferred outflows of resources related to pensions resulting from District contributions subsequent to the measurement date will be recognized as a reduction of the net pension liability in the year ended June 30, 2021 (measurement date). Other amounts reported as deferred outflows of resources and deferred inflows of resources related to pensions will be recognized in pension expense as follows:

# EASTERN LANCASTER COUNTY SCHOOL DISTRICT

## NOTES TO FINANCIAL STATEMENTS

June 30, 2021

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**Measurement Date**  
**Year ended June 30,**

2021	\$ 571,000
2022	483,000
2023	1,156,000
2024	<u>1,017,000</u>
	<u>\$3,227,000</u>

**Actuarial Assumptions**

The total pension liability as of June 30, 2020 was determined by rolling forward PSERS's total pension liability as the June 30, 2019 actuarial valuation to June 30, 2020 using the following actuarial assumptions, applied to all periods included in the measurement:

- Actuarial cost method - entry age normal - level % of pay
- Investment return – 7.25%, includes inflation at 2.75%
- Salary growth - Effective average of 5.00%, comprised of inflation of 2.75% and 2.25% for real wage growth and for merit or seniority increases.
- Mortality rates were based on the RP-2014 mortality tables for males and females, adjusted to reflect PSERS' experience and projected using a modified version of the MP-2015 mortality improvement scale.

The actuarial assumptions used in the June 30, 2020 valuation were based on the results of an actuarial valuation experience study that was performed for the five year period ending June 30, 2015.

The long-term expected rate of return on pension plan investments was determined using a building-block method in which best-estimate ranges of expected future real rates of return (expected returns net of pension plan investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighing the expected future real rates of return by the target asset allocation percentage and by adding expected inflation.

The plan's policy in regard to the allocation of invested plan assets is established and may be amended by the board. Plan assets are managed with a long-term objective of achieving and maintaining a fully funded status for the benefits provided through the pension.

<b><u>Asset Class</u></b>	<b><u>Target Allocation</u></b>	<b><u>Long-Term Expected Real Rate of Return</u></b>
Global public equity	15.00 %	5.20%
Private equity	15.00 %	7.20%
Fixed income	36.00 %	1.10%
Commodities	8.00 %	1.80%
Absolute return	10.00 %	2.50%
Infrastructure/MLPs	6.00 %	5.70%
Real estate	10.00 %	5.50%
Risk parity	8.00 %	3.30%
Cash	6.00 %	1.00%
Financing (LIBOR)	<u>(14.00)%</u>	(0.70%)
	<u>100.00 %</u>	

The above was the Board's adopted asset allocation policy and best estimates of geometric real rates of return for each major asset class as of June 30, 2020.



# EASTERN LANCASTER COUNTY SCHOOL DISTRICT

## NOTES TO FINANCIAL STATEMENTS

June 30, 2021

### Discount Rate

The discount rate used to measure the total pension liability was 7.25%. The projection of cash flows used to determine the discount rate assumed that contributions from plan members will be made at the current contribution rate and that contributions from employers will be made at contractually required rates, actuarially determined. Based on those assumptions, the pension plan's fiduciary net position was projected to be available to make all projected future benefit payments of current plan members. Therefore, the long-term expected rate of return on pension plan investments was applied to all periods of projected benefit payments to determine the total net pension liability.

### Sensitivity of the District's Proportionate Share of the Net Pension Liability to Changes in the Discount Rate

The following represents the net pension liability, calculated using the discount rate of 7.25%, as well as what the net pension liability would be if it were calculated using a discount rate that is 1-percentage point lower (6.25%) or 1-percentage point higher (8.25%) than the current rate:

	<u>1% Decrease</u> <u>6.25%</u>	<u>Current</u> <u>Discount</u> <u>Rate</u> <u>7.25%</u>	<u>1% Increase</u> <u>8.25%</u>
District's proportionate share of the net pension liability	<u>\$96,373,964</u>	<u>\$77,896,123</u>	<u>\$62,242,811</u>

### Pension Plan Fiduciary Net Position

Detailed information about the PSERS' fiduciary net position is available in PSERS Comprehensive Annual Financial Report which can be found on the system's website at [www.psers.state.pa.us](http://www.psers.state.pa.us).

## (11) JOINT VENTURES AND JOINTLY GOVERNED ORGANIZATION

### Joint Ventures

#### **Lancaster County Career and Technology Center**

The District and the other 15 Lancaster County school districts participate in the Lancaster County Career and Technology Center ("**LCCTC**"). The LCCTC provides vocational-technical training and education to students of the participating school districts. The LCCTC is controlled by a joint board comprised of representative school board members of the participating school districts. District oversight of the LCCTC operations is the responsibility of the joint board. The District's share of operating costs for the LCCTC fluctuates based on the District's percentage of enrollment. The District's share of operating costs for 2020-2021 was \$1,044,553.

#### **Lancaster County Career and Technology Center Authority**

The District and the other 15 Lancaster County school districts also participate in a joint venture for the operation of the Lancaster County Career and Technology Center Authority (the "**Authority**"). The Authority oversees acquiring, holding, constructing, improving and maintaining the LCCTC school buildings and facilities. The Authority is controlled by a joint board comprised of representative school board members of the participating school districts in the Authority. As further described below, the participating school districts have entered into a long-term lease agreement with the Authority to provide rental payments sufficient to retire the Authority's outstanding debt obligations. The District's share of rent expense for 2020-2021 was \$96,236.

# EASTERN LANCASTER COUNTY SCHOOL DISTRICT

## NOTES TO FINANCIAL STATEMENTS

June 30, 2021

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On September 20, 2011, the Authority authorized the issuance of Guaranteed Lease Revenue Bonds (the "**Revenue Bonds**"), in the maximum aggregate principal amount of \$43,000,000 to provide funds for the renovations and additions to the Brownstown, Mount Joy and Willow Street campuses of the LCCTC and pay for the costs of issuance. The District and the 15 Lancaster County school districts have entered into a long-term lease agreements with the Authority stipulating that each school district pay its proportionate share of the lease rentals in order to retire the Revenue Bonds based on real estate market values as set forth in the LCCTC organization agreement. The Revenue Bonds were issued in three different series over three years. The amount of each series was not to exceed \$10,000,000 without the participating school districts' approval. On June 29, 2012, the Authority issued the first of three series in the total amount of \$9,995,000 which was refinanced in February 2018. On September 20, 2013, the Authority issued the second of three series in the total amount of \$9,995,000 which was refinanced in February 2017 and on July 9, 2014, the Authority issued the final of the three series in the total amount of \$3,900,000. On June 1, 2020, the Authority refinanced its Series of 2013 and Series of 2014 Revenue Bonds by issuing the Series of 2020 Revenue Bonds in the amount of \$11,145,000. The District's lease rental obligations for minimum rental payments related to the issued debt are as follows:

**Year ending June 30,**

2022	\$ 93,776
2023	93,410
2024	93,019
2025	93,262
2026	93,749
2027-2031	461,584
2032-2036	457,036
2037	<u>91,494</u>
	<u><b>\$1,477,330</b></u>

Both the LCCTC and the Authority prepare financial statements that are available to the public from their administrative office located at 1730 Hans Herr Drive, P.O. Box 527, Willow Street, PA 17584.

**Jointly Governed Organizations**

**Lancaster-Lebanon Intermediate Unit**

The District and the other Lancaster and Lebanon County school districts are participating members of the Lancaster-Lebanon Intermediate Unit (the "**LLIU**"). The LLIU is a regional educational service agency, established by the Commonwealth of Pennsylvania, which is governed by a joint committee consisting of School Board members from each participating school district. The School Board of each participating school district must approve the annual program budget for the LLIU but the participating school districts have no ongoing fiduciary interest or responsibility to the LLIU. The LLIU is a self-sustaining organization that provides a broad array of services to the participating school districts which include: curriculum development and instructional improvement; educational planning services; instructional material; continuing professional development; pupil personnel services; management services and federal liaison services. During 2020-2021, the District contracted with the LLIU for special education services which totaled \$737,861.

**Lancaster-Lebanon Joint Authority**

The District and the other Lancaster and Lebanon County school district are also participating members of the Lancaster-Lebanon Joint Authority (the "**Authority**"). The Authority oversees acquiring, holding, constructing, improving and maintaining the buildings and facilities maintained for the participating school districts and the LLIU, which is governed by a joint committee consisting of School Board members from each participating school district. During 2020-2021, the District did not have any financial transactions with the Authority.

# EASTERN LANCASTER COUNTY SCHOOL DISTRICT

## NOTES TO FINANCIAL STATEMENTS

June 30, 2021

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### **Lancaster County Tax Collection Bureau**

The District and the other 15 Lancaster County school districts along with Octorara Area School District of Chester County and the municipalities represented by those school districts are participating members of the Lancaster County Tax Collection Bureau (the "**Bureau**") for the collection of earned income taxes. Each participating school district appoints one member to serve on the joint operating committee and 16 members are appointed by the participating municipalities. The Bureau is a self-sustaining organization in which the participating members have no ongoing fiduciary interest or responsibility. The District contracts with the Bureau for the collection of property and earned income taxes. During 2020-2021, the District contracted with the Bureau for tax collection services which totaled \$79,406.

## **(12) CONTINGENCIES AND COMMITMENTS**

### **Government Grants and Awards**

The District receives federal, state and local funding under a number of programs. Payments made by these sources under contractual agreements are provisional and subject to redetermination based on filing of reports and audits of those reports. Final settlements due from or to these sources are recorded in the year in which the related services are performed. Any adjustments resulting from subsequent examinations are recognized in the year in which the results of such examinations become known. District officials do not expect any significant adjustments as a result of these examinations.

### **Litigation**

The District is a defendant in various matters of litigation and claims. These matters result from the normal course of business. It is not presently possible to determine the ultimate outcome or settlement cost, if any, of these matters.

## **(13) RISK MANAGEMENT**

### **Health Insurance**

The District participates in a consortium with the LLIU to provide a self-insurance program for health insurance and related expenses for eligible employees, spouses and dependents. Accordingly, benefit payments plus an administrative charge are made to a third-party administrator, who approves and processes all claims. The District was limited in liability to \$150,000 per individual and \$3,830,926 in total for self-insurance medical claims for the year ended June 30, 2021.

The District has recorded a liability in the Internal Service Fund for claims incurred through June 30, 2021 which has historically been satisfied within 60 days after June 30. The following table presents the components of the self-insurance medical claims liability and the related changes in the claims liability for the years ended June 30, 2021 and 2020:

	<b><u>2021</u></b>	<b><u>2020</u></b>
Insurance claims liability – beginning of year	\$ 287,603	\$ 186,632
Current year insurance claims, fees and changes in estimates	4,252,914	3,766,421
Insurance claims and fees paid	<u>(4,221,111)</u>	<u>(3,665,450)</u>
Insurance claims liability – end of year	<u>\$ 319,406</u>	<u>\$ 287,603</u>

# EASTERN LANCASTER COUNTY SCHOOL DISTRICT

## NOTES TO FINANCIAL STATEMENTS

June 30, 2021

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### **Property and Liability**

The District and 15 participating member school districts, the LLIU, the Lancaster County Academy, and the LCCTC participate in the Lancaster-Lebanon Public Schools Insurance Pool (the "**Pool**"), which is a public entity risk pool currently operating as a common risk management and insurance program. The District and the other participating members pay an annual premium to the Pool for the purpose of seeking prevention or lessening of casualty losses to participating members from injuries to persons or property which might result in claims being made against participating members and to the pools insurance risks, reserves, claims and losses and providing self-insurance and reinsurance thereof. It is the intent of the participating members of the Pool, that the Pool will utilize funds contributed by the participating members to provide self-insurance and reimbursement to the members for certain losses, to defend and protect each participating member of the Pool against certain liabilities and losses, and to purchase excess and aggregate stop-loss insurance for claims greater than \$100,000 per occurrence. As of June 30, 2021, the District is not aware of any additional assessments relating to the Pool.

### **Workers' Compensation**

The District and 16 participating member school districts, the LLIU and Lancaster County Academy participate in the Lancaster-Lebanon Public Schools Workers' Compensation Fund (the "**Fund**"), which is a cooperative voluntary trust arrangement. The District and the other participating members pay an annual premium to the Fund for the purpose of seeking prevention or lessening of claims due to injuries of employees of the participating members and pooling workers' compensation and occupational disease insurance risks, reserves, claims, and losses and providing self-insurance and reinsurance thereof. It is the intent of the participating members of the Fund that the Fund will utilize funds contributed by the participating members, which shall be held in trust by the Fund, to provide self-insurance and reimbursement to the members for their obligations to pay compensation as required under the Workers' Compensation Act and the Pennsylvania Occupational Disease Act and to purchase excess and aggregate insurance. As of June 30, 2021, the District is not aware of any additional assessments relating to this Fund.

### **Other Risks**

The District is exposed to other risks of loss, including errors and omissions. The District has purchased a commercial insurance policy to safeguard its assets from risk of loss due to errors and omissions. Settlement amounts have not exceeded insurance coverage for the current year or the three prior years.

## **(14) PRIOR PERIOD RESTATEMENT**

As a result of the implementation of GASB Statement No. 84 "*Fiduciary Activities*", the District made a prior period adjustment to record net position for its Custodial Fund within it's fiduciary activities. This prior period adjustment and its effect of net position at July 1, 2019 was an increase in Custodial Fund net position of \$61,609. Prior to the implementation of GASB Statement No. 84, custodial fund assets equaled liabilities and did not involve measurement of results of operations.

## **(15) SUBSEQUENT EVENTS**

Management has evaluated subsequent events through December 23, 2021, the date on which the financial statements were available to be issued. No material subsequent events have occurred since June 30, 2021 that required recognition or disclosure in the financial statements.

## **REQUIRED SUPPLEMENTARY INFORMATION**

# EASTERN LANCASTER COUNTY SCHOOL DISTRICT

## BUDGETARY COMPARISON SCHEDULE - GENERAL FUND

Year ended June 30, 2021

	<b>Budgeted Amounts</b>			<b>Variance with Final Budget Positive (Negative)</b>
	<b>Original</b>	<b>Final</b>	<b>Actual</b>	
<b>REVENUES</b>				
Local sources	\$ 40,055,873	\$ 40,055,873	\$ 43,481,644	\$ 3,425,771
State sources	14,940,491	14,940,491	14,605,906	(334,585)
Federal sources	2,512,874	2,512,874	3,778,244	1,265,370
<b>Total revenues</b>	<b>57,509,238</b>	<b>57,509,238</b>	<b>61,865,794</b>	<b>4,356,556</b>
<b>EXPENDITURES</b>				
<b>Instruction</b>				
Regular programs	25,117,819	23,737,338	23,737,334	4
Special programs	7,730,138	7,977,377	7,977,325	52
Vocational programs	1,261,745	1,266,013	1,265,965	48
Other instructional programs	201,684	77,282	77,279	3
Nonpublic school programs	42,724	66,555	66,490	65
<b>Total instruction</b>	<b>34,354,110</b>	<b>33,124,565</b>	<b>33,124,393</b>	<b>172</b>
<b>Support services</b>				
Pupil support services	2,225,469	2,298,696	2,298,696	-
Instructional staff services	3,221,439	3,540,279	3,540,276	3
Administrative services	3,209,066	3,121,689	3,121,686	3
Pupil health	1,264,620	1,253,914	1,253,911	3
Business services	647,452	565,978	565,975	3
Operation and maintenance of plant services	3,953,893	4,684,184	4,684,157	27
Student transportation services	3,281,492	3,349,364	3,349,361	3
Support services - central	2,249,730	2,860,239	2,860,234	5
Other support services	73,903	102,832	102,788	44
<b>Total support services</b>	<b>20,127,064</b>	<b>21,777,175</b>	<b>21,777,084</b>	<b>91</b>
<b>Operation of non-instructional services</b>				
Student activities	1,002,091	1,187,819	1,187,793	26
Community services	17,400	12,351	12,351	-
<b>Total operation of non-instructional services</b>	<b>1,019,491</b>	<b>1,200,170</b>	<b>1,200,144</b>	<b>26</b>
<b>Facilities acquisition, construction and improvement services</b>	<b>-</b>	<b>199,691</b>	<b>199,520</b>	<b>171</b>
<b>Debt service</b>	<b>3,612,875</b>	<b>3,624,166</b>	<b>3,599,500</b>	<b>24,666</b>
<b>Total expenditures</b>	<b>59,113,540</b>	<b>59,925,767</b>	<b>59,900,641</b>	<b>25,126</b>
<b>Excess (deficiencies) of revenues over (under) expenditures</b>	<b>(1,604,302)</b>	<b>(2,416,529)</b>	<b>1,965,153</b>	<b>4,381,682</b>
<b>OTHER FINANCING SOURCES (USES)</b>				
Sale of/compensation for capital assets	-	-	693,516	693,516
Budgetary reserve	(1,011,620)	-	-	-
Refund of prior year receipts	-	-	(24,665)	(24,665)
Transfers out	-	(199,393)	(2,631,735)	(2,432,342)
<b>Total other financing sources (uses)</b>	<b>(1,011,620)</b>	<b>(199,393)</b>	<b>(1,962,884)</b>	<b>(1,763,491)</b>
<b>NET CHANGE IN FUND BALANCE</b>	<b>\$ (2,615,922)</b>	<b>\$ (2,615,922)</b>	<b>2,269</b>	<b>\$ 2,618,191</b>
<b>FUND BALANCE</b>				
Beginning of year			10,697,002	
<b>End of year</b>			<b>\$ 10,699,271</b>	

# EASTERN LANCASTER COUNTY SCHOOL DISTRICT

## SCHEDULE OF THE DISTRICT'S PROPORTIONATE SHARE OF THE NET PENSION LIABILITY - PSERS

Year ended June 30

	Measurement Date						
	<u>2020</u>	<u>2019</u>	<u>2018</u>	<u>2017</u>	<u>2016</u>	<u>2015</u>	<u>2014</u>
District's proportion of the net pension liability	0.1582%	0.1570%	0.1553%	0.1518%	0.1496%	0.1456%	0.1459%
District's proportionate share of the net pension liability	\$ 77,896,123	\$ 73,448,695	\$ 74,551,711	\$ 74,971,599	\$ 73,988,343	\$ 63,067,000	\$ 57,748,000
District's covered-employee payroll	\$ 22,205,914	\$ 21,655,466	\$ 20,908,291	\$ 20,204,364	\$ 19,341,198	\$ 18,737,804	\$ 18,614,958
District's proportionate share of the net pension liability as a percentage of its covered-employee payroll	350.79%	339.17%	356.57%	371.07%	382.54%	336.58%	310.22%
Plan fiduciary net position as a percentage of the total pension liability	54.32%	55.66%	54.00%	52.00%	50.00%	54.00%	57.00%

In accordance with GASB Statement No. 68, this schedule has been prepared prospectively. This schedule will accumulate each year until sufficient information to present a ten-year trend is available.

# EASTERN LANCASTER COUNTY SCHOOL DISTRICT

## SCHEDULE OF THE DISTRICT'S PENSION PLAN CONTRIBUTIONS - PSERS

Year ended June 30

	Measurement Date						
	<u>2020</u>	<u>2019</u>	<u>2018</u>	<u>2017</u>	<u>2016</u>	<u>2015</u>	<u>2014</u>
Contractually required contribution	\$ 7,345,116	\$ 7,030,831	\$ 6,589,888	\$ 5,806,210	\$ 4,750,000	\$ 3,760,000	\$ 2,906,000
Contributions in relation to the contractually required contribution	<u>7,345,116</u>	<u>7,030,831</u>	<u>6,589,888</u>	<u>5,806,210</u>	<u>4,750,000</u>	<u>3,760,000</u>	<u>2,906,000</u>
Contribution deficiency (excess)	-	-	-	-	-	-	-
District's covered-employee payroll	\$ 22,205,914	\$ 21,655,466	\$ 20,908,291	\$ 20,204,364	\$ 19,341,198	\$ 18,737,804	\$ 18,614,958
Contributions as a percentage of covered-employee payroll	33.08%	32.47%	31.52%	28.74%	24.56%	20.07%	15.61%

In accordance with GASB Statement No. 68, this schedule has been prepared prospectively. This schedule will accumulate each year until sufficient information to present a ten-year trend is available.



# EASTERN LANCASTER COUNTY SCHOOL DISTRICT

## SCHEDULE OF CHANGES IN OPEB LIABILITY - SINGLE EMPLOYER PLAN

Year ended June 30

	<u>2020</u>	<u>2019</u>	<u>2018</u>	<u>2017</u>
<b>TOTAL OPEB LIABILITY</b>				
Service cost	\$ 40,631	\$ 36,741	\$ 41,869	\$ 100,768
Interest on total OPEB liability	141,245	102,520	105,584	105,912
Differences between expected and actual experience	-	(176,997)	-	(27,626)
Change of assumptions	-	869,705	-	1,031,285
Benefit payments	<u>(169,942)</u>	<u>(261,412)</u>	<u>(232,624)</u>	<u>(285,055)</u>
<b>Net change in total OPEB liability</b>	11,934	570,557	(85,171)	925,284
<b>Total OPEB liability, beginning</b>	<u>4,100,224</u>	<u>3,529,667</u>	<u>3,614,838</u>	<u>2,689,554</u>
<b>Total OPEB liability, ending</b>	<u>\$ 4,112,158</u>	<u>\$ 4,100,224</u>	<u>\$ 3,529,667</u>	<u>\$ 3,614,838</u>
<b>Fiduciary net position as a % of total OPEB liability</b>	0.00%	0.00%	0.00%	0.00%
<b>Covered payroll</b>	\$ 22,642,910	\$ 22,090,644	\$ 19,004,536	\$ 18,541,011
<b>Net OPEB liability as a % of covered payroll</b>	18.16%	18.56%	18.57%	19.50%

In accordance with GASB Statement No. 75, this schedule has been prepared prospectively. This schedule will accumulate each year until sufficient information to present a ten-year trend is available.

# EASTERN LANCASTER COUNTY SCHOOL DISTRICT

## SCHEDULE OF THE DISTRICT'S PROPORTIONATE SHARE OF THE OPEB LIABILITY -PSERS

Year ended June 30

	Measurement Date			
	<u>2020</u>	<u>2019</u>	<u>2018</u>	<u>2017</u>
District's proportion of the net OPEB liability	0.1582%	0.1570%	0.1553%	0.1518%
District's proportionate share of the net OPEB liability	\$ 3,418,222	\$ 3,339,142	\$ 3,237,926	\$ 3,092,791
District's covered-employee payroll	\$ 22,205,914	\$ 21,655,466	\$ 20,908,291	\$ 20,204,364
District's proportionate share of the net OPEB liability as a percentage of its covered-employee payroll	15.39%	15.42%	15.49%	15.31%
Plan fiduciary net position as a percentage of the total OPEB liability	5.69%	5.56%	5.56%	6.00%

In accordance with GASB Statement No. 75, this schedule has been prepared prospectively. This schedule will accumulate each year until sufficient information to present a ten-year trend is available.

# EASTERN LANCASTER COUNTY SCHOOL DISTRICT

## SCHEDULE OF THE DISTRICT'S OPEB PLAN CONTRIBUTIONS - PSERS

Year ended June 30

	Measurement Date			
	<u>2020</u>	<u>2019</u>	<u>2018</u>	<u>2017</u>
Contractually required contribution	\$ 186,238	\$ 179,876	\$ 173,507	\$ 167,827
Contributions in relation to the contractually required contribution	<u>186,238</u>	<u>179,876</u>	<u>173,507</u>	<u>167,827</u>
Contribution deficiency (excess)	-	-	-	-
District's covered-employee payroll	\$ 22,205,914	\$ 21,655,466	\$ 20,908,291	\$ 20,204,364
Contributions as a percentage of covered-employee payroll	0.84%	0.83%	0.83%	0.83%

In accordance with GASB Statement No. 75, this schedule has been prepared prospectively. This schedule will accumulate each year until sufficient information to present a ten-year trend is available.

## **SINGLE AUDIT**

# EASTERN LANCASTER COUNTY SCHOOL DISTRICT

## SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS AND CERTAIN STATE GRANTS

Year ended June 30, 2021

<u>Federal Grantor/Pass-Through Grantor/Project Title</u>	<u>Source Code</u>	<u>Federal CFDA Number</u>	<u>Pass- Through Grantor's Number</u>	<u>Grant Period Beginning/ Ending Dates</u>	<u>Grant Amount</u>	<u>Total Received for Year</u>	<u>Accrued (Deferred) Revenue July 1, 2020</u>	<u>Revenue Recognized</u>	<u>Expenditures</u>	<u>Accrued (Deferred) Revenue June 30, 2021</u>	<u>Passed Through to Subrecipients</u>
<b>U.S. Department of Education</b>											
<b>Passed-Through the Pennsylvania Department of Education</b>											
Title I - Improving Basic Programs	I	84.010	013-200130	08/26/19 - 09/30/20	\$ 838,212	\$ 179,553	\$ 115,789	\$ 62,234	\$ 62,234	\$ (1,530)	\$ -
Title I - Improving Basic Programs	I	84.010	013-210130	08/24/20 - 09/30/21	762,236	657,035	-	751,824	751,824	94,789	-
Total CFDA #84.010						836,588	115,789	814,058	814,058	93,259	-
Title II - Improving Teacher Quality	I	84.367	020-190130	08/27/18 - 09/30/19	175,762	(379)	(1,019)	640	640	-	-
Title II - Improving Teacher Quality	I	84.367	020-200130	08/26/19 - 09/30/20	166,594	12,002	(13,532)	23,087	23,087	(2,447)	-
Title II - Improving Teacher Quality	I	84.367	020-210130	08/24/20 - 09/30/21	141,342	141,489	-	130,344	130,344	(11,145)	-
Total CFDA #84.367						153,112	(14,551)	154,071	154,071	(13,592)	-
Title III - Language Instruction LEP/ Immigrant Students	I	84.365	010-200130	08/26/19 - 09/30/20	12,114	8,653	8,653	-	-	-	-
Title III - Language Instruction LEP/ Immigrant Students	I	84.365	010-210130	08/24/20 - 09/30/21	13,069	13,069	-	13,069	13,069	-	-
Total CFDA #84.365						21,722	8,653	13,069	13,069	-	-
Title IV - Student Support and Academic Achievement	I	84.424	144-190130	08/27/18 - 09/30/19	56,175	8,025	8,025	-	-	-	-
Title IV - Student Support and Academic Achievement	I	84.424	144-200130	08/26/19 - 09/30/20	63,369	4,527	(5,727)	13,616	13,616	3,362	-
Title IV - Student Support and Academic Achievement	I	84.424	144-210130	08/24/20 - 09/30/21	63,406	31,703	-	27,440	27,440	(4,263)	-
Total CFDA #84.424						44,255	2,298	41,056	41,056	(901)	-
Education Stabilization Fund (SECIM)	I	84.425	252-200130	03/13/20 - 09/30/21	34,960	25,760	-	34,960	34,960	9,200	-
Education Stabilization Fund (ESSER I)	I	84.425	200-200130	03/13/20 - 09/30/21	686,692	542,125	-	686,692	686,692	144,567	-
Education Stabilization Fund (ESSER II)	I	84.425	200-210130	03/13/20 - 09/30/23	2,806,748	-	-	401,099	401,099	401,099	-
Education Stabilization Fund (ESSER III)	I	84.425	223-210130	03/13/20 - 09/30/24	5,677,239	-	-	39,151	39,151	39,151	-
<b>Passed-Through the Pennsylvania Commission on Crime and Delinquency</b>											
ESSER Fund (PCCD Part II)	I	84.425	2020-CS-01-34089	03/13/20 - 09/30/22	88,851	-	-	70,535	70,535	70,535	-
Total CFDA #84.425						567,885	-	1,232,437	1,232,437	664,552	-

Continued on next page

<u>Federal Grantor/Pass-Through Grantor/Project Title</u>	<u>Source Code</u>	<u>Federal CFDA Number</u>	<u>Pass-Through Grantor's Number</u>	<u>Grant Period Beginning/Ending Dates</u>	<u>Grant Amount</u>	<u>Total Received for Year</u>	<u>Accrued (Deferred) Revenue July 1, 2020</u>	<u>Revenue Recognized</u>	<u>Expenditures</u>	<u>Accrued (Deferred) Revenue June 30, 2021</u>	<u>Passed Through to Subrecipients</u>
<b><u>Passed Through the Lancaster-Lebanon I.U.</u></b>											
I.D.E.A. - Part B, Section 619	I	84.173	131-190013	07/01/19 - 06/30/20	1,309	1,309	1,309	-	-	-	-
I.D.E.A. - Part B, Section 619	I	84.173	131-200013	07/01/20 - 06/30/21	2,145	2,145	-	2,145	2,145	-	-
Total CFDA #84.173						3,454	1,309	2,145	2,145	-	-
I.D.E.A. - Part B, Section 611	I	84.027	062-210013	07/01/20 - 09/30/21	554,962	125,303	-	554,962	554,962	429,659	-
Total U.S. Department of Education						1,752,319	113,498	2,811,798	2,811,798	1,172,977	-
<b><u>U.S. Department of Treasury</u></b>											
<b><u>Passed-Through the Pennsylvania Commission on Crime and Delinquency</u></b>											
COVID-19 Relief Fund	I	21.019	2020-CS-01-34089	03/01/20 - 10/30/20	236,399	236,399	58,684	177,715	177,715	-	-
<b><u>Passed Through the County of Lancaster</u></b>											
COVID-19 Relief Fund	I	21.019	N/A	03/01/20 - 10/30/20	260,499	260,499	13,292	247,207	247,207	-	-
Total U.S. Department of Treasury						496,898	71,976	424,922	424,922	-	-
<b><u>U.S. Department of Health and Human Services</u></b>											
<b><u>Passed Through the Pennsylvania Department of Public Welfare</u></b>											
Medical Assistance Program	I	93.778	N/A	07/01/19 - 06/30/20	N/A	11,324	11,324	-	-	-	-
Medical Assistance Program	I	93.778	N/A	07/01/20 - 06/30/21	N/A	8,277	-	29,366	29,366	21,089	-
Total U.S. Department of Health and Human Services						19,601	11,324	29,366	29,366	21,089	-
<b><u>U.S. Department of Agriculture</u></b>											
<b><u>Passed-Through the Pennsylvania Department of Education</u></b>											
State Matching Share - Breakfast	S	N/A	N/A	07/01/19 - 06/30/20	N/A	1,031	1,031	-	-	-	-
State Matching Share - Breakfast	S	N/A	N/A	07/01/20 - 06/30/21	N/A	12,260	-	12,592	12,592	332	-
Subtotal						13,291	1,031	12,592	12,592	332	-
State Matching Share - Lunch	S	N/A	N/A	07/01/19 - 06/30/20	N/A	1,444	1,444	-	-	-	-
State Matching Share - Lunch	S	N/A	N/A	07/01/20 - 06/30/21	N/A	30,478	-	31,191	31,191	713	-
Subtotal						31,922	1,444	31,191	31,191	713	-

Continued on next page

<u>Federal Grantor/Pass-Through Grantor/Project Title</u>	<u>Source Code</u>	<u>Federal CFDA Number</u>	<u>Pass-Through Grantor's Number</u>	<u>Grant Period Beginning/Ending Dates</u>	<u>Grant Amount</u>	<u>Total Received for Year</u>	<u>Accrued (Deferred) Revenue July 1, 2020</u>	<u>Revenue Recognized</u>	<u>Expenditures</u>	<u>Accrued (Deferred) Revenue June 30, 2021</u>	<u>Passed Through to Subrecipients</u>
Breakfast Program	I	10.553	N/A	07/01/20 - 06/30/20	N/A	22,684	22,684	-	-	-	-
Breakfast Program	I	10.553	N/A	07/01/20 - 06/30/21	N/A	<u>277,072</u>	<u>-</u>	<u>284,581</u>	<u>284,581</u>	<u>7,509</u>	<u>-</u>
Subtotal						299,756	22,684	284,581	284,581	7,509	-
National School Lunch Program	I	10.555	N/A	07/01/20 - 06/30/21	N/A	35,883	35,883	-	-	-	-
National School Lunch Program	I	10.555	N/A	07/01/20 - 06/30/21	N/A	<u>807,798</u>	<u>-</u>	<u>826,275</u>	<u>826,275</u>	<u>18,477</u>	<u>-</u>
Subtotal						843,681	35,883	826,275	826,275	18,477	-
<b><u>Passed-Through the Pennsylvania Department of Agriculture</u></b>											
National School Lunch Program	I	10.555	N/A	07/01/20 - 06/30/21	N/A	<u>111,228</u>	<u>(12,739)</u>	<u>117,477</u>	<u>117,477</u>	<u>(6,490)</u>	<u>-</u>
Total CFDA #10.555						<u>954,909</u>	<u>23,144</u>	<u>943,752</u>	<u>943,752</u>	<u>11,987</u>	<u>-</u>
<b>Total U.S. Department of Agriculture</b>						<u>1,299,878</u>	<u>48,303</u>	<u>1,272,116</u>	<u>1,272,116</u>	<u>20,541</u>	<u>-</u>
<b>Total Federal Awards and Certain State Grants</b>						<u>\$ 3,568,696</u>	<u>\$ 245,101</u>	<u>\$ 4,538,202</u>	<u>\$ 4,538,202</u>	<u>\$ 1,214,607</u>	<u>\$ -</u>
Total Federal Awards						\$ 3,523,483	\$ 242,626	\$ 4,494,419	\$ 4,494,419	\$ 1,213,562	\$ -
Total State Awards						<u>45,213</u>	<u>2,475</u>	<u>43,783</u>	<u>43,783</u>	<u>1,045</u>	<u>-</u>
Total Federal Awards and Certain State Grants						<u>\$ 3,568,696</u>	<u>\$ 245,101</u>	<u>\$ 4,538,202</u>	<u>\$ 4,538,202</u>	<u>\$ 1,214,607</u>	<u>\$ -</u>
Special Education Cluster (IDEA) (CFDA's #84.027 and #84.173)						<u>\$ 128,757</u>	<u>\$ 1,309</u>	<u>\$ 557,107</u>	<u>\$ 557,107</u>	<u>\$ 429,659</u>	<u>\$ -</u>
Child Nutrition Cluster (CFDA's #10.553 and #10.555)						<u>\$ 1,254,665</u>	<u>\$ 45,828</u>	<u>\$ 1,228,333</u>	<u>\$ 1,228,333</u>	<u>\$ 19,496</u>	<u>\$ -</u>

### **Source Codes**

D - Direct Funding

I - Indirect Funding

S - State Funding

# **EASTERN LANCASTER COUNTY SCHOOL DISTRICT**

## **NOTES TO SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS AND CERTAIN STATE GRANTS**

**June 30, 2021**

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### **(1) FEDERAL EXPENDITURES**

The Schedule of Expenditures of Federal Awards and Certain State Grants reflects federal expenditures for all individual grants which were active during the fiscal year. Additionally, the Schedule reflects expenditures for certain state grants.

### **(2) BASIS OF ACCOUNTING**

The District uses the modified accrual method of recording transactions except as noted for the accounting of donated commodities in Note 3. Revenues are recorded when measurable and available. Expenditures are recorded when incurred.

### **(3) NONMONETARY FEDERAL AWARDS – DONATED FOOD**

The Commonwealth of Pennsylvania distributes federal surplus food to institutions (schools, hospitals and prisons) and to the needy. Expenditures reported in the Schedule of Expenditures of Federal Awards and Certain State Grants under CFDA #10.555 USDA Commodities represent federal surplus food consumed by the District during the 2020-2021 fiscal year.

### **(4) ACCESS PROGRAM**

The District participates in the ACCESS Program which is a medical assistance program that reimburses local educational agencies for direct eligible health-related services provided to enrolled special needs students. Reimbursements are federal source revenues but are classified as fee-for-service and are not considered federal financial assistance. The amount of ACCESS funding recognized for the year ended June 30, 2021 was \$512,158.

### **(5) INDIRECT COSTS**

The District has elected not to use the 10-percent de minimis indirect cost rate as allowed under the Uniform Guidance.



# **EASTERN LANCASTER COUNTY SCHOOL DISTRICT**

## ***SUMMARY SCHEDULE OF PRIOR AUDIT FINDINGS***

**Year ended June 30, 2021**

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There were no audit findings for the year ended June 30, 2020.



**INDEPENDENT AUDITOR'S REPORT ON INTERNAL CONTROL  
OVER FINANCIAL REPORTING AND ON COMPLIANCE AND  
OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS  
PERFORMED IN ACCORDANCE WITH *GOVERNMENT AUDITING STANDARDS***

**Board of School Directors  
Eastern Lancaster County School District  
New Holland, Pennsylvania**

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of Eastern Lancaster County School District, New Holland, Pennsylvania, as of and for the year ended June 30, 2021, and the related notes to the financial statements, which collectively comprise Eastern Lancaster County School District's basic financial statements, and have issued our report thereon dated December 23, 2021.

***Internal Control Over Financial Reporting***

In planning and performing our audit of the financial statements, we considered Eastern Lancaster County School District's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of Eastern Lancaster County School District's internal control. Accordingly, we do not express an opinion on the effectiveness of Eastern Lancaster County School District's internal control.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or, significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

***Compliance and Other Matters***

As part of obtaining reasonable assurance about whether Eastern Lancaster County School District's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

***Purpose of this Report***

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

**BBD, LLP**

**Philadelphia, Pennsylvania  
December 23, 2021**



**INDEPENDENT AUDITOR'S REPORT ON COMPLIANCE FOR  
EACH MAJOR PROGRAM AND ON INTERNAL CONTROL OVER COMPLIANCE  
REQUIRED BY THE UNIFORM GUIDANCE**

**Board of School Directors  
Eastern Lancaster County School District  
New Holland, Pennsylvania**

***Report on Compliance for Each Major Federal Program***

We have audited Eastern Lancaster County School District's compliance with the types of compliance requirements described in the *OMB Compliance Supplement* that could have a direct and material effect on each of Eastern Lancaster County School District's major federal programs for the year ended June 30, 2021. Eastern Lancaster County School District's major federal programs are identified in the summary of auditor's results section of the accompanying schedule of findings and questioned costs.

***Management's Responsibility***

Management is responsible for compliance with the requirements of laws, regulations, contracts, and grants applicable to its federal programs.

***Auditor's Responsibility***

Our responsibility is to express an opinion on compliance for each of Eastern Lancaster County School District's major federal programs based on our audit of the types of compliance requirements referred to above. We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and the audit requirements of Title 2 U.S. *Code of Federal Regulations* (CFR) Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* ("**Uniform Guidance**"). Those standards and the Uniform Guidance require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal program occurred. An audit includes examining, on a test basis, evidence about Eastern Lancaster County School District's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances.

We believe that our audit provides a reasonable basis for our opinion on compliance for each major federal program. However, our audit does not provide a legal determination of Eastern Lancaster County School District's compliance.

***Opinion on Each Major Federal Program***

In our opinion, Eastern Lancaster County School District, complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on each of its major federal programs for the year ended June 30, 2021.

### ***Report on Internal Control over Compliance***

Management of Eastern Lancaster County School District is responsible for establishing and maintaining effective internal control over compliance with the types of compliance requirements referred to above. In planning and performing our audit of compliance, we considered Eastern Lancaster County School District's internal control over compliance with the types of requirements that could have a direct and material effect on each major federal program to determine the auditing procedures that are appropriate in the circumstances for the purpose of expressing an opinion on compliance for each major federal program and to test and report on internal control over compliance in accordance with the Uniform Guidance, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of Eastern Lancaster County School District's internal control over compliance.

*A deficiency in internal control over compliance* exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal program on a timely basis. *A material weakness in internal control over compliance* is a deficiency, or combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal program will not be prevented, or detected and corrected, on a timely basis. *A significant deficiency in internal control over compliance* is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of the Uniform Guidance. Accordingly, this report is not suitable for any other purpose.

**BBD, LLP**

**Philadelphia, Pennsylvania  
December 23, 2021**

# **EASTERN LANCASTER COUNTY SCHOOL DISTRICT**

## ***SCHEDULE OF FINDINGS AND QUESTIONED COSTS***

**Year ended June 30, 2021**

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### **SUMMARY OF AUDITOR'S RESULTS**

1. The auditor's report expresses an unmodified opinion on whether the financial statements of Eastern Lancaster County School District were prepared in accordance with GAAP.
2. No significant deficiencies or material weaknesses relating to the audit of the financial statements of Eastern Lancaster County School District are reported in the independent auditor's report on internal control over financial reporting and on compliance and other matters based on an audit of financial statements performed in accordance with Government Auditing Standards.
3. No instances of noncompliance material to the financial statements of Eastern Lancaster County School District, which would be required to be reported in accordance with Government Auditing Standards, were disclosed during the audit.
4. No significant deficiencies or material weaknesses in internal control over the major federal award programs are reported in the independent auditor's report on compliance for each major program and on internal control over compliance required by the Uniform Guidance.
5. The auditor's report on compliance for the major federal award programs for Eastern Lancaster County School District expresses an unmodified opinion on all major federal programs.
6. There are no audit findings that are required to be reported in accordance with 2 CFR Section 200.516(a).
7. The programs tested as major programs were:
  - Title I – Improving Basic Programs – CFDA Number 84.010
  - Education Stabilization Fund – CFDA Number 84.425
8. The threshold used for distinguishing between Type A and B programs was \$750,000.
9. The Eastern Lancaster County School District did qualify as a low-risk auditee.

### **FINDINGS—FINANCIAL STATEMENT AUDIT**

None

### **FINDINGS AND QUESTIONED COSTS—MAJOR FEDERAL AWARD PROGRAMS AUDIT**

None